

FINAL AGENDA

1. To approve the draft minutes of the February 5, 2026 Participants Committee meeting. A copy of the draft minutes, marked to show changes since the minutes were circulated with the initial notice, are included with this supplemental notice and posted with the meeting materials.
2. To adopt and approve the actions recommended by the Reliability Committee set forth on the Consent Agenda included with this supplemental notice and posted with the meeting materials.
- 2A. To consider, and take action, as appropriate, on revisions to Appendix A (Itemized Equipment) to OP-2 (Maintenance of Communications, Computers, Metering and Computer Support Equipment). Background materials, including a draft resolution, are included and posted with this supplemental notice.
3. To receive an update on activities of the Joint Nominating Committee and information from and about the two incumbent ISO Board members eligible for re-election to the Board this year (Mark Vannoy and Craig Ivey). Background materials are included and posted with this supplemental notice. *Please note that the Participants Committee may conduct some discussion on this item upon completion of the rest of the business agenda, in executive session if and as appropriate.*
4. To receive an ISO Chief Executive Officer Report. A summary of the ISO Board and Board Committee meetings held since the last Participants Committee meeting will be circulated and posted in advance of the meeting.
5. To receive a Systems and Market Operations Report. The March Systems and Market Operations Report, reflecting February data, will be circulated and posted in advance of the meeting.
6. To receive a report on current contested matters before the FERC and the Federal Courts. The litigation report will be circulated and posted in advance of the meeting.
7. To receive reports from Committees, Subcommittees and other working groups:
 - Markets Committee
 - Reliability Committee
 - Transmission Committee
 - Budget & Finance Subcommittee
 - Membership Subcommittee
 - Others
8. Administrative matters.
9. To transact such other business as may properly come before the meeting.

Protocols. The NEPOOL general business portions and plenary sessions of the meeting will be recorded, as are all the NEPOOL Participants Committee meetings. NEPOOL meetings, while not public, are open to all NEPOOL Participants, their authorized representatives and, except as otherwise limited for discussions in executive session, consumer advocates that are not members, federal and state officials and guests whose attendance has been cleared with the Committee Chair. All those participating in this meeting must identify themselves and their affiliation at the meeting. Official records and minutes of meetings are posted publicly. No statements made in NEPOOL meetings are to be quoted or published publicly.

PRELIMINARY

Pursuant to notice duly given, a meeting of the NEPOOL Participants Committee was held beginning at 10:00 a.m. on Thursday, February 5, 2026, at the Colonnade Hotel, Boston, Massachusetts. A quorum, determined in accordance with the Second Restated NEPOOL Agreement, was present and acting throughout the meeting. Attachment 1 identifies the members, alternates, and temporary alternates who participated in the meeting.

Ms. Sarah Bresolin, Chair, presided, and Mr. Sebastian Lombardi, Secretary, recorded. Ms. Bresolin welcomed the members, alternates and guests who were present.

APPROVAL OF JANUARY 8, 2026 MEETING MINUTES

Ms. Bresolin referred the Committee to the preliminary minutes of the January 8, 2026 meeting, as circulated and posted in advance of the meeting. Following motion duly made and seconded, the preliminary minutes of that meeting were unanimously approved as circulated, with an abstention by Mr. Jon Lamson noted.

ISO CEO REMARKS

In his first prepared remarks to the Participants Committee as the ISO's President and Chief Executive Officer (CEO), Dr. Vamsi Chadalavada began by highlighting a few fundamental themes that would be initial points of emphasis for the ISO under his watch, including: (i) the ISO's role and mission to serve the New England region and its collective interests, (ii) facilitating balanced collaboration and consensus (particularly amongst and between load, supply and public policy interests), and (iii) with the cooperation and support of stakeholders, increased ISO agility and efficiency in identifying durable solutions to the challenges presented and changes required. He committed the ISO to be increasingly mindful of

opportunities to be more agile in identifying and pursuing solutions, taking the luxury of additional time only when and as necessary and appropriate.

Dr. Chadalavada continued by addressing more directly a few of the specific reforms to be pursued in 2026, including refinements to the Day-Ahead Ancillary Services (DAAS) Market, particularly the adjustments proposed by the Internal Market Monitor (IMM) the day before, improvements to the Pay-for-Performance (PFP) rate, and compliance obligations in response to the *NEPGA Complaint Order* and a related commitment to address an imbalance between charges imposed on imports and exports. With respect to DAAS, he said that the design had been very effective, resulting in significant performance improvements as demonstrated during the week leading up to the meeting. He also acknowledged, however, that the cost of the market had exceeded expectations, suggesting a pressing need for the region to identify and implement refinements to better balance outcomes. Consistent with his earlier comments on agility, he noted efforts underway to have solutions proposed in the near term and implemented by the start of Winter 2026/27. While generally aggressive schedule-wise, he believed the approach and timing was called for under the circumstances. He said details would be forthcoming.

Similarly, he hoped the ISO could identify improvements to the PFP rate, so as to achieve a better balance among impacted interests, without sacrificing the success seen in incenting high -level fleet performance, as demonstrated over the extreme cold weather days leading up to the meeting. He remarked that operations over that period had in fact been nothing short of extraordinary. He congratulated the many groups that comprise the ISO team for their 24/7 efforts, as well as the States and generation owners, for their remarkable behind-the-scenes efforts that exceeded expectations. Noting the many, concurrent challenges, he emphasized the level and depth of cooperation that he had not seen before in his time with the ISO and

commended all those involved for their resilience dealing with the churn and stress of the event, achieving a remarkable level of reliability in the face of higher loads and less margin. All-in-all, he claimed, a positive outcome and great story for New England.

Many members then echoed their appreciation for the responsiveness and performance shown by all levels of the ISO during the cold weather event. They reiterated how the ISO's transparency and willingness to work with Participants were critical to getting through the circumstances presented. Members also emphasized their appreciation for the ISO's expressed willingness to consider refinements to the DAAS market and PFP rate. A number identified a desire to better understand the additional reliability benefits attributed to DAAS implementation, particularly in view of the costs experienced. There was a general resolve expressed to work with the ISO and other stakeholders to efficiently and expeditiously identify appropriate adjustments in the areas identified, with the goal of achieving in each case a more finely tuned and widely accepted balance, all the while without losing ground or sacrificing progress on ongoing Capacity Auction Reforms (CAR).

Dr. Chadalavada concluded his remarks by specifically recognizing the leadership shown by Mr. Stephen George, ISO Vice President, System & Market Operation and Capital Projects, during the cold weather event. Although there had been an extraordinary ISO team effort, Dr. Chadalavada said that Mr. George's unflappable leadership, which inspired a high level of confidence throughout the ISO, deserved special recognition. He was pleased to have Mr. George in that role and thanked him for all he had done thus far.

There were no questions or comments on the summary of ISO Board and Board Committee meetings held since the January Participants Committee meeting, which had been circulated and posted with the materials for the meeting.

ISO SYSTEM & MARKET OPERATIONS REPORT

Monthly Operations Highlights

Mr. George began his first in-person report by referring the Committee to the February System & Market Operations Report (Report), which had been circulated and posted in advance of the meeting. Noting that January had overall been 2°F colder than normal and that data in the Report was through January 28, 2026, unless otherwise noted, he reviewed Report highlights, which included: (i) that the Peak Hour for January 2026, with 20,221 MW of Revenue Quality Metered (RQM) Data, occurred on January 25 during the hour ending at 2:00 p.m.; (ii) December averages for Day-Ahead Hub Locational Marginal Price (LMP) (\$165.45/MWh), Real-Time Hub LMP (\$142.78/MWh), and natural gas prices (\$22.71/MMBtu); (iii) Energy Market value for January 2026 was \$2.7 billion, up from \$1.6 billion in January 2025 and December 2025's Energy Market value of \$1.8 billion, making January 2026 the highest overall Energy Market value since Standard Market Design (SMD) was implemented; (iv) Ancillary Markets value (\$86.9 million) was up from January 2025 (\$6.6 million); (v) average Day-Ahead cleared physical energy during the peak hours as a percentage of forecasted load was 99.9% in January (the same percentage as reported for December 2025); (vi) Net Commitment Period Compensation (NCPC) payments for January totaled \$5.1 million (again 0.2% of monthly Energy Market value), almost entirely consisting of First Contingency payments, including \$1.2 million in Dispatch Lost Opportunity Costs (DLOC), \$522,000 in Rapid Response Pricing (RRP) Opportunity Costs, and \$17,000 in Generator Performance Auditing (GPA), with \$112,000 paid to resources at external locations down \$505,000 from December; and (vii) a Forward Capacity Market (FCM) market value of \$88.9 million.

Expanding on the impacts of the extreme cold weather at the end of the month, at times up to 14°F colder than normal, Mr. George reported that January Energy Market value exceeded the previous post-SMD record of \$2.2 billion set in January 2014, with the highest Day-Ahead natural gas price (MA average) of \$122/MMBtu far exceeding the \$82/MMBtu average (and previous record) set on January 23, 2014. Daily Energy Market Value also set records, with January 25-28 each exceeding the prior January 23, 2014 record of \$170 million (of those four days, January 27, 2026 was the highest daily value at \$422 million). He noted that, although January 2026 average fuel prices and LMPs were lower than those of January 2014, Day-Ahead loads were relatively higher.

With respect to DAAS results, Mr. George said that, prior to the extreme cold weather setting in, costs were trending in a similar way, if not a bit lower, to December. With the extreme cold weather, though, there was a coincident spike in costs, primarily related to fuel costs, but also to variations in the level of imports and to the number of units offered into the market. As Dr. Chadalavada had indicated previously, Mr. George said that more DAAS analysis would be forthcoming.

As for other regional developments, Mr. George reported that, for the next few months, no significant transmission outages that would decrease transfer capability between New England and its neighboring Control Areas were planned or expected. He added that, as expected, the New England Clean Energy Connect (NECEC) transmission facility became commercial on January 16, 2026.

Preliminary Winter Weather Operations Summary: January 24 - February 1

Turning to materials preliminarily summarizing the operations experience with the prolonged cold weather that began on January 24, and noting that final and more complete

information would be provided and considered as part of the New England Winter 2025/26 review at the next (March) Participants Committee meeting, Mr. George proceeded to run through winter weather highlights from January 24 to February 1.

Overall, he said that the severe cold temperatures during that time had led to the most challenging winter conditions since 2017/18, with elevated peak and overall demand, record high natural gas prices, oil often on the margin, and significant reduction in available fuel oil supplies. He reported that, for the first time since 2017/18, peak load exceeded 18,900 MW for nine consecutive days, with little relief to the system stress during overnight hours (load remaining consistently high). While the ISO's load forecast performed relatively well (less than 1.5% peak load error on average), he reported on a significant deviation on January 25, the day of Winter Storm Fern. On that day, temperatures were 5-6°F colder than forecast (driving the early morning peak higher), with winds much higher than anticipated.

Mr. George explained how the significant snowfall from Winter Storm Fern, the most widespread snowfall since 2015, had impacted generating resources, leading to a reduction in solar production, and related challenges with fuel and demineralized water logistics and availability, thereby raising energy adequacy concerns. From the outset, the demand for fuel burn was high. Generators with dual-fuel capability switched from gas to oil. Fuel oil burn – 66 million gallons burned – was more significant than the past four winters combined. Mr. George reported that fuel replenishment, which had taken some time to begin in earnest, was well underway, with approximately 25 million gallons (50/50 residual and distillate fuel) already replenished and another 26 million gallons expected to be replenished prior to February 9. He expected reserves to fully return to historical levels as the weather improved and replenishment continued.

Addressing imports, Mr. George reported that net interchange decreased beginning on January 24, as neighboring Control Areas managed their internal peak and firm customer loads. Imports averaged approximately 1,900 MW/hr during the January 24 - February 1 period. Throughout, the ISO maintained close, hour-by-hour communications with neighboring Control Areas so as to stay abreast and ahead of the impacts of expected import levels. He noted that, given the short time that NECEC had been commercial, it was too early to draw any conclusions with respect to future expected NECEC-related outcomes or behaviors.

Further describing the ISO's efforts to maximize the availability of resources during the expected 2-3 week of extreme cold weather, Mr. George addressed the first-ever ISO request of the U.S. Department of Energy (DOE) for an order pursuant to Section 202(c) of the Federal Power Act to allow generating units located in New England to operate up to their maximum generation output levels, notwithstanding air quality or other permit limitations. The DOE had issued the requested emergency order on January 25, 2026 (Emergency Order), and had subsequently extended the Emergency Order through February 14, 2026, allowing for the operation and dispatch of "Specified Resources" to meet the emergency. The number of Specified Resources at that point totaled 57, and they were identified in postings on the ISO and DOE websites. In response to questions, he said that 2 of those resources, 21 had exceeded some limit once or several times (info that had also been shared with DOE). He added that, the day before, the DOE had clarified that any emissions, hours of operation, or fuel burned to comply with the Emergency Order could not be counted towards rolling average-based limitations. He encouraged those with remaining questions as to the ramifications of the Emergency Order to reach out to their local and state contacts.

In summary, Mr. George said that generator performance and the regional response had been strong. He appreciated the cooperation and support, not only of the many resources that ran (particularly those that would not otherwise be expected to run), but of the federal and state agencies, and electric distribution companies (EDCs). He noted that many resources took advantage of tools available (e.g. opportunity cost mechanisms, Limited Energy Generation (LEG) offers, etc.) to manage fuel levels. For its part, the ISO redoubled its efforts to be responsive and communicative. Mr. George highlighted the implementation of daily fuel surveys, and daily 21-day assessments, shared with the region, to keep information flowing and support stakeholder decisions through the period. He also described efforts undertaken in partnership with DOE and NEPGA, to alleviate challenges experienced by certain generators in obtaining required de-mineralized water, which emerged as a scarce commodity and for a time limited some generator availability. He pledged that the ISO would use that experience when identifying and evaluating broader system limiting risks.

Members thanked the ISO for its efforts, responsiveness and information dissemination during the challenging period. The ISO, acknowledging the mutual benefits, agreed to continue to make available as much information as permitted and reasonable to support stakeholder decisions.

In response to questions, Mr. George said that approximately 1 Bcf of liquefied natural gas (LNG) had been injected into pipelines from St. John and Everett. He said the ISO tracked, and was pleased to see, the frequency of LNG deliveries. He also confirmed that off-shore wind performance during the period was strong, which he said highlighted the value of off-shore wind during extreme winter conditions.— Mr. George said that, while offshore wind data was included in aggregated ISO Express data, and the time was not yet right, he expected that, in the future

and subject to addressing any Information Policy concerns, offshore wind data would be broken out separately to support general performance evaluation. Similarly, a member requested, and Mr. George agreed to consider, additional granularity with respect to the contributions by grid-scale storage and demand response.

In response to additional questions, Mr. George clarified that exports to Quebec on January 26/27 had cleared through the normal Day-Ahead Market clearing process, and were not emergency or other out-of-market sales. He was not in a position to quantify the impact of DAAS costs on those exports. Finally, for information on how Regional Greenhouse Gas Initiative (RGGI) costs were impacting overall LMPs (up significantly since 2009), Mr. Matt White, the ISO's Chief Economist and Vice President of Market Development and Settlements, directed the member asking the RGGI cost questions to the annual and quarterly reports by the Internal Market Monitor (IMM) and External Markt Monitor (EMM), which reported on that information given their visibility into offer composition, including RGGI costs (~~and information~~ not otherwise available to those preparing the monthly System Markets & Operations Report).

LITIGATION REPORT

Mr. Lombardi referred the Committee to the February 4, 2026 Litigation Report that had been circulated and posted before the meeting. Mr. Lombardi highlighted 2 matters: (i) the preliminary injunctions and stays issued by DC and Massachusetts federal courts since the last Participants Committee meeting as to the second round of stop work orders issued by the U.S. Department of Interior's Bureau of Ocean Energy Management (BOEM) in December with respect to, among others, New England's off-shore wind projects under construction, allowing construction to proceed while the lawsuits remain pending; and (ii) the comments submitted in the Prompt Capacity Market and Deactivation Framework (CAR-PD) proceeding, none adverse

(including NEPOOL's supplemental comments that provided additional context for the FERC record regarding NEPOOL's CAR-PD stakeholder process), and the expected timing for FERC action in that proceeding. Mr. Lombardi invited those with questions on the matters highlighted, or any matter in the Litigation Report, to reach out to NEPOOL Counsel. Ms. Bresolin encouraged members to avail themselves of the information provided in the Litigation Report.

COMMITTEE REPORTS

Markets Committee (MC). Mr. Ben Griffiths, MC Vice-Chair, reported that the next MC meeting would be on February 10-11, 2026 at the Westborough DoubleTree. He noted that discussion would focus principally on Capacity Auction Reforms – Seasonal Accreditation (CAR-SA), including treatment of intermittent power resources, hybrid resource modeling and accreditation, and impact analysis. And, as noted earlier in the meeting, he said that the IMM would present targeted recommendations on potential DAAS market improvements, followed by a summary of the IMM's Fall 2025 quarterly markets report.

Reliability Committee (RC). Mr. Frank Etori, the RC Vice-Chair, reported that the next RC meeting would be held on February 12, 2026 also at the Westborough DoubleTree. He noted that, in addition to consideration of a VELCO Proposed Plan Application (PPA) and a Transmission Cost Allocation (TCA) for a National Grid Asset Condition Refurbishment project, the RC would consider changes to Operating Procedure Nos. 5 (to align Resource Outage Coordination Process with Prompt Auction Structure), 12 (updates to the Voltage Schedule Annual Transmittal Form) and 22 (changes to support ISO Phasor Measurement Unit/Central Phasor Data Concentrator Infrastructure Critical Infrastructure Protection compliance).

Transmission Committee (TC). Mr. Dave Burnham, TC Vice-Chair, reported that the next TC meeting would be held on February 24, 2026 at the Westborough DoubleTree. He

reported that the TC was expected to continue discussion from January on Surplus Interconnection Service and the development of, and Tariff changes required to implement, the ISO's advisory role as asset condition project (ACP) reviewer.

Budget & Finance Subcommittee (B&F). Mr. Tom Kaslow, B&F Chair, reported that the B&F would meet the following day and that the previously scheduled February 19 B&F meeting had been cancelled.

Membership Subcommittee. Mr. Brian Thompson, the Membership Subcommittee Chair, reported that the next Membership Subcommittee meeting would be held virtually on February 9. He encouraged those interested to participate and reach out to NEPOOL Counsel for the Zoom information.

Joint Nominating Committee (JNC). Ms. Bresolin reported that the two incumbent ISO Board Directors eligible for re-election in 2026 for an additional term (Messrs. Mark Vannoy and Craig Ivey) had been invited and were expected to join the Participants Committee in March to discuss their experiences serving on the ISO Board and answer Participant questions. Participant feedback on those Board members would be solicited following that discussion. Ms. Bresolin further noted that the JNC was looking forward to a collaborative process to identify and introduce later in the Spring an additional, new candidate for the 2026 slate. She encouraged members wishing to propose a candidate for consideration to do so by contacting their Sector JNC representative, who could also be contacted for a position specification for the new Board member candidate.

ADMINISTRATIVE MATTERS

Mr. Lombardi highlighted that the next Participants Committee meeting would be held in person, on March 5, 2026, at the nearby Sheraton Boston Hotel. Details for that meeting and overnight accommodations the night before would be provided early the following week.

There being no other business, the meeting adjourned at 11:31 am.

Respectfully submitted,

Sebastian Lombardi, Secretary

**PARTICIPANTS COMMITTEE MEMBERS AND ALTERNATES
PARTICIPATING IN THE FEBRUARY 5, 2026 MEETING**

PARTICIPANT NAME	SECTOR/GROUP	MEMBER NAME	ALTERNATE NAME	PROXY
Acadia Center	End User	Joe LaRusso (W)		
Advanced Energy United	Assoc. Non-Voting		Alex Lawton (W)	
AR Large RG Group Member	AR-RG	Aidan Foley (W)		
Ashburnham Municipal Light Plant	Publicly Owned Entity		Matt Ide (W)	Dan Murphy (W)
AVANGRID (CMP/UI)	Transmission	Alan Trotta (W)	Jason Rauch (W)	
Bath Iron Works	End User			Bill Short
Belmont Municipal Light Department	Publicly Owned Entity		Dave Cavanaugh	
Block Island Utility District	Publicly Owned Entity	Dave Cavanaugh		
Boylston Municipal Light Department	Publicly Owned Entity		Matt Ide (W)	Dan Murphy (W)
BP Energy Company (BP)	Supplier			José Rotger
Braintree Electric Light Department	Publicly Owned Entity	Dave Cavanaugh		
Brookfield Energy Trading and Marketing LLC	Supplier	Aleks Mitreski		
Chester Municipal Light Department	Publicly Owned Entity		Dan Murphy (W)	
Chicopee Municipal Lighting Plant	Publicly Owned Entity		Matt Ide (W)	Dan Murphy (W)
Clear River Electric	Publicly Owned Entity		Dave Cavanaugh	
CLEAResult Consulting, Inc.	AR-DG	Tamera Oldfield (W)		
Concord Municipal Light Plant	Publicly Owned Entity		Dave Cavanaugh	
Connecticut Municipal Electric Energy Coop.	Publicly Owned Entity	Brian Forshaw (W)	Richard Gaudet (W)	
Connecticut Office of Consumer Counsel	End User	Claire Coleman (W)	Jamie Talbert-Slagle (W)	JR Viglione (W)
Conservation Law Foundation	End User	Phelps Turner (W)		
Consolidated Edison Co. of New York, Inc.	Supplier	Matthew Napoli (W)		
Constellation Energy Generation (Constellation)	Supplier	Gretchen Fuhr (W)	Bill Fowler (W)	
CPV Towantic, LLC (CPV)	Generation	Joel Gordon (W)		
Cross-Sound Cable Company (CSC)	Supplier		José Rotger	
Danvers Electric Division	Publicly Owned Entity		Dave Cavanaugh	
Dartmouth Power Associates, L.P.	Generation	Sarah Yasutake (W)		
Dominion Energy Generation Marketing, Inc.	Generation	Wes Walker (W)		
DTE Energy Trading, Inc. (DTE)	Supplier			José Rotger
Elektrisola, Inc.	End User			Bill Short
Emera Energy Services	Supplier			Bill Fowler (W)
ENGIE Energy Marketing NA, Inc.	AR-RG	Sarah Bresolin		
Eversource Energy	Transmission	Vandan Divatia (W)	Dave Burnham	
First Point Power	Supplier	Peter Schieffelin (W)	Bryan Amaral(W)	
FirstLight Power Management, LLC	Generation	Tom Kaslow (W)		
Fiscal Alliance Foundation, Inc.	End User	Paul Craney		
Gabel Associates, Inc.	Supplier	Sarah Yasutake (W)		
Galt Power, Inc.	Supplier	José Rotger	Jeff Iafrati (W)	
Garland Manufacturing Company	End User			Bill Short
Generation Bridge Companies	Generation		Steve Kirk	Bill Fowler (W)
Georgetown Municipal Light Department	Publicly Owned Entity		Dave Cavanaugh	
Green Oceans	End User		Lauren Knight (W)	
Groton Electric Light Department	Publicly Owned Entity		Matt Ide (W)	Dan Murphy (W)
Granite Shore Companies	Generation			Bob Stein
Grid United LLC	Provisional Member	Mike Spector		
Groveland Electric Light Department	Publicly Owned Entity		Dave Cavanaugh	
H.Q. Energy Services (U.S.) Inc. (HQUS)	AR-RG	Louis Guilbault (W)	Bob Stein	
Hammond Lumber Company	End User			Bill Short
Harvard Dedicated Energy Limited	End User	Joyceline Chow (W)		Doug Hurley (W)
High Liner Foods (USA) Inc.	End User		Bill Short	
Hingham Municipal Lighting Plant	Publicly Owned Entity		Dave Cavanaugh	
Holden Municipal Light Department	Publicly Owned Entity		Dave Cavanaugh	
Holyoke Gas & Electric Department	Publicly Owned Entity		Matt Ide (W)	Dan Murphy (W)
Hudson Light and Power Department	Publicly Owned Entity			Dave Cavanaugh
Hull Municipal Lighting Plant	Publicly Owned Entity		Matt Ide (W)	Dan Murphy (W)

(W) = Webex

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PARTICIPANT NAME	SECTOR/GROUP	MEMBER NAME	ALTERNATE NAME	PROXY
Icetec Energy Services, LLC	AR-LR	Doug Hurley (W)		
Industrial Wind Action Group	End User	Lisa Linowes (W)		
Ipswich Municipal Light Department	Publicly Owned Entity		Matt Ide (W)	Dan Murphy (W)
Lamson, Jon	End User	Jon Lamson		
Littleton (MA) Electric Light and Water Dept.	Publicly Owned Entity		Dave Cavanaugh	
Long Island Power Authority (LIPA)	Supplier		Bill Kilgoar (W)	
Maine Power LLC	Supplier	Jeff Jones (W)		
Maine Public Advocate's Office	End User	Drew Landry		
Mansfield Municipal Electric Department	Publicly Owned Entity		Matt Ide (W)	Dan Murphy (W)
Marble River, LLC	Supplier	John Brodbeck (W)		
Marblehead Municipal Light Department	Publicly Owned Entity		Matt Ide (W)	Dan Murphy (W)
Mass. Attorney General's Office (MA AG)	End User	Jackie Bihrlé	Jamie Donovan	Chris Modlish
Mass. Bay Transportation Authority	Publicly Owned Entity		Dave Cavanaugh	
Mass. Department of Capital Asset Management	End User		Paul Lopes (W)	
Mass. Municipal Wholesale Electric Company	Publicly Owned Entity	Matt Ide (W)	Dan Murphy (W)	
MDC – The (CT) Metropolitan District	Publicly Owned Entity		Dave Cavanaugh	
Mercuria Energy America, LLC	Supplier			José Rotger
Merrimac Municipal Light Department	Publicly Owned Entity		Dave Cavanaugh	
Messer Energy Services, Inc.	Supplier		Bertin Legendre (W)	
Midcoast Regional Redevelopment Authority	Publicly Owned Entity		Dave Cavanaugh	
Middleborough Gas & Electric Department	Publicly Owned Entity		Dave Cavanaugh	
Middleton Municipal Electric Department	Publicly Owned Entity		Dave Cavanaugh	
Moore Company	End User			Bill Short
Natural Resources Defense Council	Claire Lang-Ree			
Nautilus Power, LLC	Generation		Bill Fowler (W)	
New England Power (d/b/a National Grid)	Transmission	Tim Brennan	Tim Martin	
New England Power Gens. Assoc. (NEPGA)	Assoc. Non-Voting	Bruce Anderson	Dan Dolan	Molly Connors (W)
New Hampshire Electric Cooperative	Publicly Owned Entity			Brian Forshaw (W)
New Hampshire Office of Consumer Advocate	End User	Matthew Fossum		
NextEra Energy Resources, LLC	Generation	Michelle Gardner (W)		
North Attleborough Electric Department	Publicly Owned Entity		Dave Cavanaugh	
Norwood Municipal Light Department	Publicly Owned Entity		Dave Cavanaugh	
NRG Business Marketing, LLC	Supplier	Ben Griffiths		
Nylon Corporation of America	End User			Bill Short
Pawtucket Power Holding Company	Generation	Dan Allegretti		
Paxton Municipal Light Department	Publicly Owned Entity		Matt Ide (W)	Dan Murphy (W)
Peabody Municipal Light Department	Publicly Owned Entity		Matt Ide (W)	Dan Murphy (W)
PowerOptions, Inc.	End User		Zach Gray-Traverso	Doug Hurley (W)
Princeton Municipal Light Department	Publicly Owned Entity		Matt Ide (W)	Dan Murphy (W)
Reading Municipal Light Department	Publicly Owned Entity		Dave Cavanaugh	
RENEW Northeast, Inc.	Assoc. Non-Voting	Francis Pullaro		Carter Scott (W)
Rhode Island Energy (Narragansett Electric Co.)	Transmission	Brian Thomson		
Rowley Municipal Lighting Plant	Publicly Owned Entity		Dave Cavanaugh	
Russell Municipal Light Dept.	Publicly Owned Entity		Matt Ide (W)	Dan Murphy (W)
Saint Anselm College	End User			Bill Short
Shell Energy North America (US), L.P.	Supplier	Jeff Dannels		
Shipyard Brewing LLC	End User			Bill Short
Shrewsbury Electric & Cable Operations	Publicly Owned Entity		Matt Ide (W)	Dan Murphy (W)
Sliski, Alan	End User	Alan Sliski (W)		
South Hadley Electric Light Department	Publicly Owned Entity		Matt Ide (W)	Dan Murphy (W)
Sterling Municipal Electric Light Department	Publicly Owned Entity		Matt Ide (W)	Dan Murphy (W)
Stowe Electric Department	Publicly Owned Entity		Dave Cavanaugh	
Taunton Municipal Lighting Plant	Publicly Owned Entity	Nick Parrotta (W)	Dave Cavanaugh	
Templeton Municipal Lighting Plant	Publicly Owned Entity		Matt Ide (W)	Dan Murphy (W)

(W) = Webex

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PARTICIPANT NAME	SECTOR/GROUP	MEMBER NAME	ALTERNATE NAME	PROXY
Union of Concerned Scientists	End User	Susan Muller (W)		
Vermont Electric Company	Transmission	Frank Etori		
Vermont Energy Investment Corp.	AR-LR			Doug Hurley (W)
Vermont Public Power Supply Authority	Publicly Owned Entity			Brian Forshaw (W)
Versant Power	Transmission	Dave Norman		
Village of Hyde Park (VT) Electric Department	Publicly Owned Entity	Dave Cavanaugh		
Vistra (Dynege Marketing and Trade, Inc.)	Generation	Ryan McCarthy		Bill Fowler (W)
Vitol Inc.	Supplier	Seth Cochran (W)		
Wakefield Municipal Gas & Light Department	Publicly Owned Entity		Matt Ide (W)	Dan Murphy (W)
Wallingford DPU Electric Division	Publicly Owned Entity		Dave Cavanaugh	
Wellesley Municipal Light Plant	Publicly Owned Entity		Dave Cavanaugh	
West Boylston Municipal Lighting Plant	Publicly Owned Entity		Matt Ide (W)	Dan Murphy (W)
Westfield Gas & Electric Department	Publicly Owned Entity		Dave Cavanaugh	
Wheelabrator North Andover Inc.	AR-RG		Bill Fowler (W)	
ZTECH, LLC	End User			Bill Short

CONSENT AGENDA

Reliability Committee (RC)

From the previously-circulated notice of actions of the RC's **February 12, 2026** meeting, dated February 12, 2026.¹

1. Revisions to OP-5 (to align Resource Outage Coordination Process with Prompt Auction Structure)

Support proposed revisions to OP-5 (Resource Maintenance and Outage Scheduling),² as recommended by the RC at its February 12, 2026 meeting, together with such non-material changes as may be approved by the RC Chair and Vice-Chair.

The motion to recommend Participants Committee support was approved unanimously.

2. Revisions to Appendix D to OP-12 (Biennial Review – Updates to Options A and B High Side Visibility to Match NX Application Nomenclature)

Support proposed revisions to OP-12 (Voltage and Reactive Control), Appendix D (Voltage Schedule Annual Transmittal Form),³ as recommended by the RC at its February 12, 2026 meeting, together with such non-material changes as may be approved by the RC Chair and Vice-Chair.

The motion to recommend Participants Committee support was approved unanimously.

3. Revisions to OP-22 and Appendix C to OP-22 (PMU/Central PDC Infrastructure CIP Compliance Revisions)

Support proposed revisions to OP-22 (Disturbance Monitoring Requirements) and Appendix C to OP-22 (New England PMU Registration),⁴ as recommended by the RC at its February 12, 2026 meeting, together with such non-material changes as may be approved by the RC Chair and Vice-Chair.

The motion to recommend Participants Committee support was approved unanimously.

¹ RC Notices of Actions are posted on the ISO-NE website at: [https://www.iso-ne.com/committees/reliability/reliability-committee/?document-type=Committee Actions](https://www.iso-ne.com/committees/reliability/reliability-committee/?document-type=Committee%20Actions).

² The OP-5 revisions include: (i) streamlined outage submission requirements for generators and intermittent power resources; (ii) changed Demand Response Resource (DRR) submission requirements and import capacity resource outage requirements clarifications; (iii) reflect end to annual and monthly reliability reviews upon occurrence of first prompt auction; (iv) revised planned outage request evaluation process to support prompt auction structure, including addition of pre- and post-annual auction flowcharts; (v) definition of outage status within the outage scheduling software; (vi) simplifications to the reliability resolution process; and (vii) clarifications and grammar edits throughout.

³ The OP-12, Appendix D changes primarily update Options A and B High Side Visibility to Voltage Control Bus Visibility to match NX Application nomenclature.

⁴ The OP-22 and OP-22 Appendix C changes are primarily to support ISO Phasor Measurement Unit (PMU)/Central Phasor Data Concentrator (PDF) Infrastructure CIP (Critical Infrastructure Protection) compliance. The proposed revisions complement the revisions to OP-2, Appendix A.

MEMORANDUM

TO: NEPOOL Participants Committee

FROM: Eric Runge, NEPOOL Counsel

DATE: February 26, 2026

RE: Vote on Appendix A to Operating Procedure No. 2 (“OP-2A”) Revisions

At the March 5, 2026, Participants Committee (“NPC”) meeting, you will be asked to vote on proposed revisions to Appendix A to OP-2 (“OP-2A Revisions”). The OP-2A Revisions relate to OP-2A’s itemized listing of system communications, computers, metering and computer support equipment and the maintenance priority for such equipment. Background materials are included with this memorandum.¹

The Reliability Committee (“RC”) unanimously recommended NPC support for revisions to OP-2, together with the OP-2A Revisions in a vote on August 19, 2025. Since that vote, the ISO determined that it needed to do further work with stakeholders on the related Operating Procedure No. 22 (“OP-22”) before bringing the OP-2A Revisions for a vote by the NPC. The additional OP-22 work concluded with a unanimous vote by the RC at its February 12 meeting to recommend NPC support for the OP-22 revisions. Those revisions are on the Consent Agenda for the March 5 NPC meeting.

Since the August 19 RC vote, the ISO also made a minor change to the OP-2A revisions that the RC previously recommended. That change removes Dynamic Data Recorders from the items listed in OP-2A. Aside from this removal of Dynamic Data Recorders from the scope of OP-2A, the OP-2A Revisions are the same as what the RC reviewed and unanimously recommended for Participants Committee support. These OP-2A revisions would have been on the Consent Agenda but for this minor but substantive change.

The following resolution could be used for NPC consideration of the OP-2A Revisions:

RESOLVED, that the Participants Committee supports the OP-2A Revisions, as proposed by the ISO and as circulated to the Participants Committee in advance of its March 5, 2026 meeting, together with [any changes agreed to at the meeting and] such non-substantive changes as may be agreed to after the meeting by the Chair and Vice-Chair of the Reliability Committee.

¹ Background materials include: (i) A memo from the ISO on the OP-2A Revisions; (ii) OP-2A marked to show (a) the Aug. 19 RC-recommended changes and (b) the subsequent minor, but substantive changes (highlighted in yellow); and (iii) the ISO presentation for the Aug, 19 RC meeting at which OP-2 and OP-2A were voted.



memo

To: NEPOOL Participants Committee (PC)

From: Andrew Kopacka, Manager, Resource Outage Coordination and
Dean LaForest, Manager, Real-Time Studies

Date: February 26, 2026

Subject: ISO New England Operating Procedure No. 2, Appendix A

The ISO is requesting a vote on revisions to ISO New England Operating Procedure No. 2, Appendix A – Itemized Equipment (OP-2A). By way of background, in response to stakeholder feedback, the ISO elected to defer its requested September 2025 PC vote on OP-2A to align with the timing for completing the stakeholder process for Operating Procedure No. 22 – Disturbance Monitoring Requirements (OP-22). At the February 2026 Reliability Committee (RC) meeting, the committee completed its discussions of the OP-22 revisions and unanimously recommended PC support.

The revisions to OP-2A document required response times for Phasor Measurement Unit (PMU) and Phasor Data Concentrator (PDC) infrastructure repair notifications and were supported by the RC at its August 2025 meeting. These revisions complement the RC-recommended OP-22 revisions and allow the ISO to achieve the full benefit from Critical Infrastructure Protection (CIP) compliance.

Following the August RC meeting, the ISO has made further changes to OP-2A in response to stakeholder feedback. Specifically, these additional revisions remove required response times for Dynamic Data Recorders (DDRs)¹. In addition, the ISO removed a proposed footnote that was originally intended to clarify the effective date of OP-2A in relation to OP-22. This footnote is no longer applicable as the ISO is now proposing that both OP-2A and OP-22 will be made effective in April 2026, following PC approval.

The proposed revisions to OP-2A for the PC’s consideration have been presented at the RC meeting dates outlined below:

- June 17, 2025; [agenda item #6.1](#)
- July 15-16, 2025; [agenda item #14.1](#)
- August 19, 2025; [agenda item #6.1](#)

¹ The removal of DD Rs from OP-2A was noted in the [February 2026 RC OP-22 materials](#).

Appendix A - Itemized Equipment Maintenance of Communications, Computers, Metering and Building Services

Effective Date: ~~October 4, 2023~~Draft

Review By Date: ~~October 4, 2025~~Month day, year

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NOTE

1. The following indicate that resources are needed to accomplish repairs per OP-2:
 - A. Immediate.
 - B. Regular staff hours except if more than sixteen (16) hours removed from service.
 - C. Regular staff hours.
2. Any equipment **not** specifically mentioned in Table 1 will be assessed on a case-by-case basis with the Operating Staffs at ISO New England, the Local Control Center (LCC) and supervisory control and data acquisition (SCADA) Centers.

Table 1 - Itemized Equipment Maintenance of Communications, Computers, Metering and Building Services

	Maintenance Priority (See NOTE 1)
Control Room Computer Equipment for ISO New England MCC or BCC	
Any equipment or device that may interrupt or alter the flow of data critical to system operation via the Energy Management System (EMS) / unit dispatch and scheduling (UDS)	A
Control Room:	
Printers / copiers	B
Operator console keyboards / mouse	A
Operator console monitors	A
Operator console computers	A
Control Room Support Equipment for ISO New England MCC or BCC	
Computer heating, ventilation and air conditioning (HVAC) equipment	A
Fire protection system	A
Control Room HVAC equipment	A
Uninterruptible power supply (UPS)	A
Frequency measurement devices	B
Security system devices	B
Pool Control Error Calculator (PCEC)	A
Wallboard / situational awareness displays	B
Outage scheduling software	B
Telephone voice recorder	A

Communication Systems	
Dispatcher microwave telephone equipment - microwave equipment directly affecting the ISO New England facility. Includes all channels such as loop and spur RF equipment affecting loop operation, all loop closing equipment, and all other loop and Local Control Center spur station equipment having an effect on ISO New England channels	A
ISO New England Voice Communication Systems	
Telephone circuit - ISO New England / Local Control Center / SCADA Centers; or resources' Designated Entity or Demand Designated Entity	B
Telephone circuit - ISO New England/NYISO	A
Telephone circuit - ISO New England/New Brunswick	A
Telephone circuit - ISO New England/Hydro Quebec-TransEnergie	A
Control room direct dial outside lines	A
Shared telecommunication network (STN) voice circuits	A
Emergency notification system (ENS)	A
ISO New England Telemetry, and Data Communications	
Data links and circuits supporting ICCP - ISO New England/ Local Control Center /SCADA Centers	A
ISO New England tie-line telemetry - primary circuit	A
ISO New England tie-line telemetry - secondary circuit	B
Reliability Coordinator Information System (RCIS)	A
Weather services (includes data links, and monitors)	B
Remote Terminal Units (RTUs) located at ISO	A
Shared Telecommunication Network (STN) data circuits supporting ICCP	A
ISO New England Control Center, Local Control Center, SCADA Center Computers, Inter Control Center Communications Protocol (ICCP), Phasor Measurement Unit (PMU), Dynamic Data Recorder (DDR) and Remote Terminal Unit (RTU) Equipment ¹	
Any equipment or device that may interrupt or alter the flow of data critical to system operation via the ISO New England EMS / electronic dispatch software	A
RTU communication, and control circuits for units capable of providing regulation	A
RTU for electronic dispatch of generation	A
RTU and analog telemetry supplying data to Local Control Center computers	B
Phasor Data Concentrator (PDC) and related equipment	A
PMU/DDR and related equipment	B
Communications channels for RAS/ACS protection systems	A

¹ Note that the revisions to include PMUs, DDRs, and PDCs contained in this table will not be effective until corresponding changes to Operating Procedure 22 are made effective by the end of Q4 2025.

OP-2 Appendix A Revision History

Document History (This Document History documents action taken on the equivalent NEPOOL Procedure prior to the RTO Operations Date as well revisions made to the ISO New England Procedure subsequent to the RTO Operations Date.)

Rev. No.	Date	Reason
--Rev 1	Draft 02/04/05	For previous revision history, refer to Rev 10 available through Ask ISO. Updated to conform to RTO terminology
Rev 2	02/22/05	Update to include the Outage Scheduler under the 'A' requirements which prioritizes it as requiring immediate attention for repairs
Rev 3	03/23/05	Update to include the ICU Auto Call and the ENS under the 'A' requirements which prioritizes it as requiring immediate attention for repairs
Rev 4	12/18/08	Annual Review by Procedure Owner. Revised terminology for current equipment Changed Outage Scheduler to Outage Scheduling software
Rev 5	6/1/10	Add Demand Designated Entity Communications equipment to the procedure
Rev 6	08/03/12	Biennial review by procedure owner; Administrative changes: changed font to Arial, converted text to a table format, changed pagination format to "x of y", Added Uncontrolled disclaimer to 1st page Footer, added "Hard Copy is Uncontrolled" disclaimer to all page Footers, modified to provide Headings for automatic TOC generation, added a TOC. In Control Room Support Equipment at ISO New England, deleted ICU Auto Call data row, defined and added acronym ENS; In LCC, SCADA Center etc section, defined and added acronym ICCP, defined and added acronym for RTU for use in later instances modified section titles and edited Note 2 to delete reference to Mystic and FPL.
Rev 7	05/07/14	Biennial review by procedure owner; Updated to remove DMT language; Administrative changes required to publish the next Revision
Rev 8	03/14/16	Biennial review by procedure owner completed; Added "OP-2" to the note in the last item in the ISO New England Telemetering, and Data Communications section of Table 1;
Rev 8.1	02/01/18	Biennial review by procedure owner completed requiring no changes; Made administrative changes required to publish a Minor Revision (including adding required corporate document identity to all page footers);
Rev 9	11/01/19	Biennial review by procedure owner completed; Globally, editorial changes consistent with current conditions, practices and management expectations;
Rev 10	10/07/21	Biennial review by procedure owner completed; Deleted reference to party line in ISO New England Voice Communications section; Clarified what removed meant in Note section above Table 1;
Rev 10.1	10/04/23	Biennial review by procedure owner requiring no intent changes; Defined acronyms; Removed reference to SPS; Made administrative changes required to publish a Minor Revision.

ISO New England Operating Procedures OP-2 - Maintenance of Communications, Computers,
Metering, and Computer Support Equipment Appendix A

Rev 11	Draft	Biennial review performed by procedure owner; Added PDC and PMU/DDR to Table 1; Added Note 1 on page 3 to clarify PMU/DDR/PDC effective dates based on OP22 publication.
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OP-2 and Appendix A – Maintenance of Communications, Computers, Metering and Computer Support Equipment



Revisions to add NERC standards to references, update listings of Control Centers, Phasor Measurement Units (PMUs), and Dynamic Data Recorders (DDRs), update language to reflect current practice, and other minor revisions

Dean LaForest

MANAGER, REAL-TIME STUDIES



Operating Procedure No. 2 and Appendix A

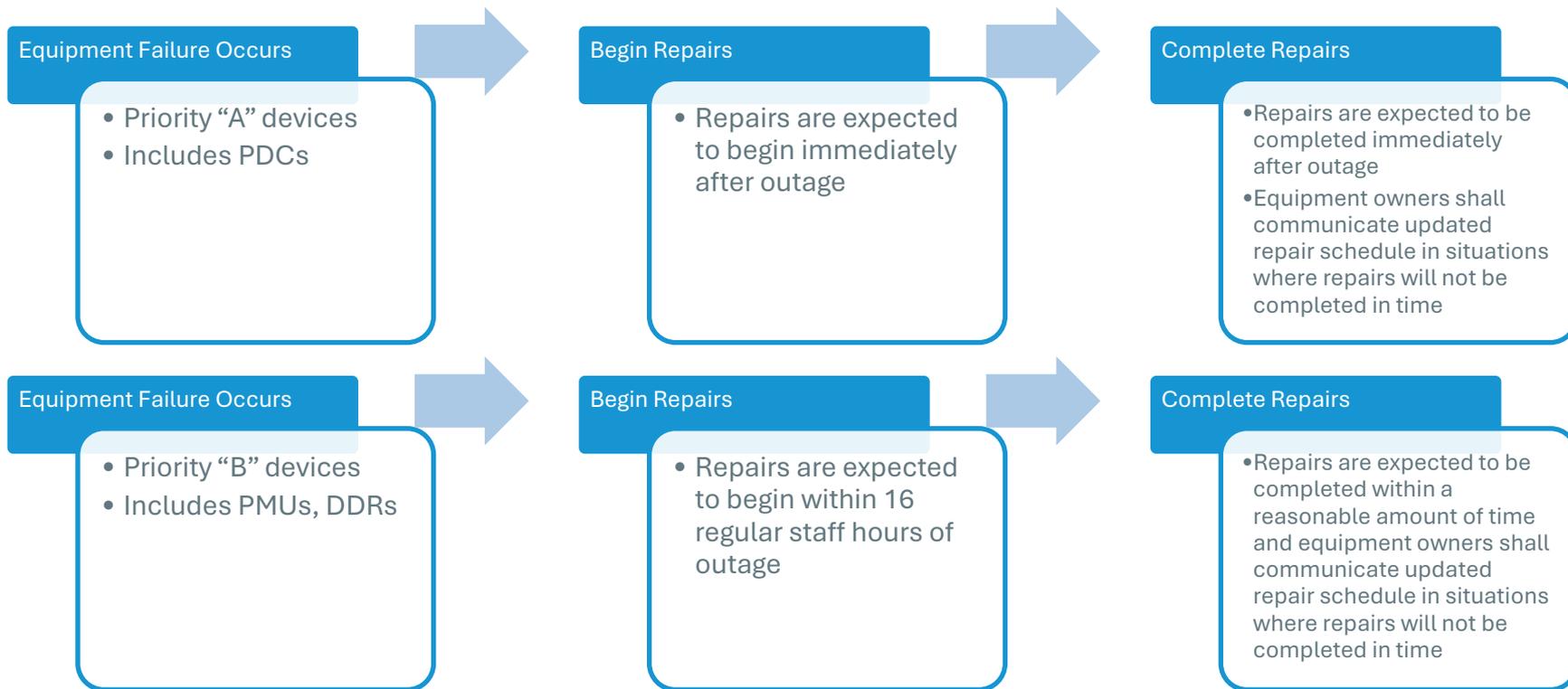
Overview

- The ISO is proposing changes to OP-2 and Appendix A with two unique drivers and effective dates:
 - Updates associated with the scheduling of planned maintenance
 - Removal of steps for the Resource Analyst to approve or disapprove OP-2, Appendix C requests to align with current practice
 - Addition of steps to verify all OP-2, Appendix C submission information is included, and to resolve any conflicts
 - Proposed Effect Date – By 9/30/25
 - Updates to achieve compliance with NERC Standard CIP-002-5.1a
 - Addition of PDCs, DDRs, and PMUs to the list of itemized equipment and their associated maintenance priority (Table 1)
 - Maintenance priority is based upon impact to PMU data availability.
 - » Equipment with “A” priority requires immediate repair (PDCs)
 - » Equipment with “B” priority requires repair during regular staff hours, except if more than 16 hours removed from service (PMUs/DDRs)
 - Proposed Effect Date – By January 2026

Clarification of Equipment Repair Timeline

- As stated in OP-2 (Part III.I), the ISO does not expect equipment repairs to be completed within a two-day timeframe
 - “The following criteria identify required response times to **begin** repair of failed equipment”
- The expectation is to begin repairs within two days of equipment failure and to return to service in a reasonable amount of time
- In circumstances where unforeseen delays occur, equipment owners should contact the ISO with regular updates and a timeline for the affected equipment’s return to service
 - The ISO is willing to work with equipment owners, assuming reasonable efforts being made toward repair

Example of Acceptable Equipment Repair Timeline



OP-2 and Appendix A Changes – Updated

Section	Procedure Change	Reason for Change
<p>OP-2 Appendix A – Footnote 1</p>	<p>1 Note that the revisions to include PMUs, DDRs, and PDCs contained in this table will not be effective until corresponding changes to Operating Procedure 22 are made effective by the end of Q4 2025.</p>	<p>Effective date for Table 1 revisions will coincide with upcoming revisions to OP-22</p>
<p>OP-2 Appendix A – Note</p>	<div style="border: 1px solid black; padding: 10px;"> <p style="text-align: center;">NOTE</p> <ol style="list-style-type: none"> 1. The following indicate that resources are needed to accomplish repairs <u>per OP-2</u>: <ol style="list-style-type: none"> A. Immediate. B. Regular staff hours except if more than sixteen (16) hours removed from service. C. Regular staff hours. 2. Any equipment not specifically mentioned in Table 1 will be assessed on a case-by-case basis with the Operating Staffs at ISO New England, the Local Control Center (LCC) and supervisory control and data acquisition (SCADA) Centers. </div>	<p>Aligns repair timelines between OP-2 and Appendix A</p>



Conclusion

- The ISO is proposing changes to OP-2 and Appendix A with two unique drivers and effective dates:
 - Updates associated with the scheduling of planned maintenance
 - Updates to achieve compliance with NERC Standard CIP-002-5.1a
- Proposed Effective Dates:
 - Updates to scheduling of planned maintenance – By 09/30/25
 - Updates to Achieve CIP Compliance – By January 2026

Stakeholder Schedule

Stakeholder Committee and Date	Scheduled Project Milestone
Reliability Committee June 17, 2025	Initial presentation and questions
Reliability Committee July 15-16, 2025	Additional background and questions
Reliability Committee August 19, 2025	Respond to any remaining questions and vote
Participants Committee September 4, 2025	Vote



APPENDIX

OP-2 and Appendix A Redlines Presented at June RC and July RC Meetings



OP-2 and Appendix A Changes

Section	Procedure Change	Reason for Change
OP-2 References	<p style="text-align: center;">ISO New England Operating Procedure No. 2</p> <p style="text-align: center;">Maintenance of Communications, Computers, Metering and Computer Support Equipment</p> <p>Effective Date: May 22, 2024<u>Draft</u></p> <p>Review By Date: May 22, 2026<u>Month day, year</u></p> <p>References:</p> <ul style="list-style-type: none">NERC Reliability Standard IRO-002, Reliability Coordination - Monitoring and Analysis<u>NERC Reliability Standard IRO-010, Reliability Coordinator Data and Information Specification and Collection</u>NERC Reliability Standard TOP-001, Transmission Operations<u>NERC Reliability Standard TOP-003, Transmission Operator and Balancing Authority Data and Information Specification and Collection</u>	Adds NERC Standards IRO-010 and TOP-003

OP-2 and Appendix A Changes, cont'd

Section	Procedure Change	Reason for Change
<p>OP-2 Part II – Scope</p>	<p>PART II - SCOPE</p> <p>This OP covers certain critical equipment located at:</p> <ul style="list-style-type: none"> • Main Control Centers¹ (MCCs) and Backup Control Centers (BCCs) for: <ul style="list-style-type: none"> ○ ISO ○ CONVEXLocal Control Centers (LCCs) <ul style="list-style-type: none"> ○ Maine ○ New Hampshire ○ NGRID ○ NSTAR ○ RIE ○ VELCO • Supervisory Control and Data Acquisition² (SCADA) Centers located at<u>in New England</u>, <ul style="list-style-type: none"> ○ Versant Power ○ National Grid Companies ○ United Illuminating Company • Microwave, <u>Phasor Measurement Unit (PMU), Dynamic Data Recorder (DDR) / related equipment</u> and communication facilities located remotely from ISO and the Local Control Centers (LCCs), that have an impact on operations. 	<p>Removes listing of each individual LCC and SCADA Center</p> <p>Adds PMUs and DDRs</p>



OP-2 and Appendix A Changes, cont'd

Section	Procedure Change	Reason for Change
<p>OP-2 Part III – Procedure, Section IV: Scheduling of Planned Maintenance</p> <p>Throughout OP-2 for grammar and position changes</p>	<p>C. Procedure to Schedule ISO Control Center Routine-Planned Maintenance</p> <ol style="list-style-type: none"> 1. The ISO contact listed in OP-2B shall: <ol style="list-style-type: none"> a. Determine the equipment involved in the <u>planned</u> maintenance request b. Determine the effect on system operations c. Complete the Equipment Maintenance Request Form OP-2C d. Make any preliminary notifications to <u>contacts at the</u> affected LCCs counterparts e. By 1200 on Friday, forward the <u>planned</u> maintenance request for work beginning the following Monday at 0700 through the next seven (7) day period to the ISO Outage-Coordinator<u>Resource Analyst</u>. 2. By 1500 on Friday tThe ISO Outage-Coordinator<u>Resource Analyst</u> shall; by 1500 on Friday: <ol style="list-style-type: none"> a. Review each received planned maintenance request submitted via OP-2C and ensure all required information is included a.b. Resolve any noted conflicts submitted maintenance request and provide verbal approval or disapproval to the applicant. b.c. Electronically communicate the final approved maintenance schedule (see OP-2D) for the following week to each organization listed in OP-2B. c.d. Electronically communicate the planned maintenance request to each appropriate RC contact listed in OP-2D. 	<p>Removes steps for the Resource Analyst to approve or disapprove OP-2, Appendix C requests to align with current practice</p> <p>Adds steps to verify all OP-2, Appendix C submission information is included, and to resolve any conflicts</p> <p>Replaces “routine” and “proposed” with “planned”</p> <p>Replaces “Outage Coordinator” with “Resource Analyst”</p>



OP-2 and Appendix A Changes, cont'd

Section	Procedure Change	Reason for Change																
<p>OP-2 Appendix A – Table I</p>	<table border="1"> <tr> <td data-bbox="440 323 1093 412"> ISO New England Control Center, Local Control Center, SCADA Center Computers, Inter Control Center Communications Protocol (ICCP), Phasor Measurement Unit (PMU), Dynamic Data Recorder (DDR), and Remote Terminal Unit (RTU) Equipment </td> <td data-bbox="1093 323 1221 412"></td> </tr> <tr> <td data-bbox="440 418 1093 459">Any equipment or device that may interrupt or alter the flow of data critical to system operation via the ISO New England EMS / electronic dispatch software</td> <td data-bbox="1093 418 1221 459">A</td> </tr> <tr> <td data-bbox="440 465 1093 485">RTU communication, and control circuits for units capable of providing regulation</td> <td data-bbox="1093 465 1221 485">A</td> </tr> <tr> <td data-bbox="440 491 1093 512">RTU for electronic dispatch of generation</td> <td data-bbox="1093 491 1221 512">A</td> </tr> <tr> <td data-bbox="440 517 1093 538">RTU and analog telemetry supplying data to Local Control Center computers</td> <td data-bbox="1093 517 1221 538">B</td> </tr> <tr> <td data-bbox="440 543 1093 564"><u>Phasor Data Concentrator (PDC) and related equipment</u></td> <td data-bbox="1093 543 1221 564">A</td> </tr> <tr> <td data-bbox="440 570 1093 590"><u>PMU / DDR and related equipment</u></td> <td data-bbox="1093 570 1221 590">B</td> </tr> <tr> <td data-bbox="440 596 1093 616">Communications channels for RAS/ACS protection systems</td> <td data-bbox="1093 596 1221 616">A</td> </tr> </table>	ISO New England Control Center, Local Control Center, SCADA Center Computers, Inter Control Center Communications Protocol (ICCP), Phasor Measurement Unit (PMU), Dynamic Data Recorder (DDR), and Remote Terminal Unit (RTU) Equipment		Any equipment or device that may interrupt or alter the flow of data critical to system operation via the ISO New England EMS / electronic dispatch software	A	RTU communication, and control circuits for units capable of providing regulation	A	RTU for electronic dispatch of generation	A	RTU and analog telemetry supplying data to Local Control Center computers	B	<u>Phasor Data Concentrator (PDC) and related equipment</u>	A	<u>PMU / DDR and related equipment</u>	B	Communications channels for RAS/ACS protection systems	A	<p>Adds PDCs, PMUs and DDRs</p>
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	<u>Phasor Data Concentrator (PDC) and related equipment</u>	A																
	<u>PMU / DDR and related equipment</u>	B																
Communications channels for RAS/ACS protection systems	A																	





NEPOOL Participants Committee

2026 Joint Nominating Committee

Cheryl LaFleur, Board Chair

Brook Colangelo, JNC Committee Chair



Goal for 2026 Joint Nominating Committee (JNC)

To nominate and present the slate of ISO New England Board of Directors candidates for election and/or re-election to the Participants Committee for vote.

Critical Success Factors for Directors

- Belief in our purpose as defined by our Mission, Vision, Values
- Commitment to inclusion and a diversity of backgrounds and experiences
- Comfort in an ever-changing environment
- Comprehension and support of our strategic goals
- Expertise in critical skills and experiences required for success and compliance with the Participant Agreement

Critical Skills and Experience Required on the ISO-NE Board of Directors

Electric Industry/Transmission Experience (at least 3 Directors per the Participants Agreement)

Markets Expertise (Energy and/or Financial)

Top Corporate Officer with strong leadership, governance, human resources skills

Public Service/Regulatory Experience

Audit and Financial Expertise

Information Technology/Cyber Security Expertise

Regional Presence (New England Residents preferred per the Participant's Agreement)

2026 JNC Process Schedule

Date	Action
January 21	JNC Kickoff
February	Virtual review of candidate profiles
March 5	Brook & Cheryl to give JNC overview to PC; Craig Ivey and Mark Vannoy to present to PC
March 17	Interview with candidates, in Boston
April 7/8	Dates held for follow-up candidate interviews, if needed
April/May	NEPOOL and NECPUC socialize resumes with necessary parties and provide feedback to JNC
May	ISO Board members, not on finalist slate, meet candidate; search firm completes background and reference check
June	NEPOOL PC to vote
June or September	N&G Committee nominates and Board elects Directors

2026 Slate for Presentation to NEPOOL

In 2026, three Directors' terms end, and two are eligible for re-election. The two incumbents eligible for re-election are:

- **Craig Ivey**
- **Mark Vannoy**

The Nominating and Governance Committee of the ISO New England Board recommends these two directors be re-elected given their clear demonstration of all six critical success factors and the importance of continuity on the Board.

To maintain the knowledge, skills, and experiences required for the ISO-NE Board, the JNC is focusing their external search on individuals with:

- **Information Technology and Cyber Security expertise**
- **Board governance experience**
- **Regional connection**

Information Technology and Cybersecurity

- Information Technology (IT) is critical to ISO-NE's ability to deliver on every element of its strategy especially during times of great change. IT enables the organization's success in markets, transmission, and planning, while also supporting a future ready workforce.
- Cybersecurity remains a top strategic risk as nation-state sponsored threats to the ISO's ability to reliably operate the grid and provide services to the region continue to evolve and become more sophisticated.
- In 2026, IT/Cybersecurity represents over 34% of ISO-NE's operating budget.
- The 2026 Capital budget is \$42.5M, of which 44% are IT-specific projects (although a larger portion involve IT).
- IT/cybersecurity experts are prevalent on other ISO/RTO Boards as well as Boards throughout our industry. Surveys indicate that IT/cybersecurity expertise is the most sought-after skill in new Board members.
- The ISO Board will lose the current IT/cybersecurity expertise over the next three years

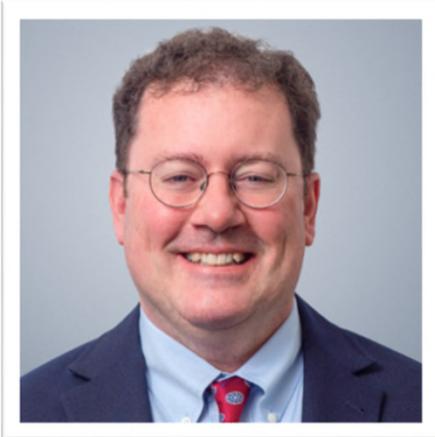
Craig Ivey



Craig Ivey joined the ISO New England Board in 2023. He served as president of Consolidated Edison Company of New York, Inc. for nine years, retiring in 2017. While in this role, he was responsible for all aspects of the electric system that serves over 9 million New Yorkers. Ivey previously spent 25 years at Dominion Energy, rising through the ranks from a part-time position during his college years to become senior vice president of transmission and distribution. He serves on the board for Ameren Corporation. Ivey has a Bachelor of Science degree in electrical engineering from North Carolina State University.

Craig currently sits on the ISO-NE Board of Directors' Markets Committee, Compensation & HR Committee, and the Audit & Finance Committee.

Mark Vannoy



Mark Vannoy is president of Maine Water, having joined that company in 2019 as vice president after serving on the Maine Public Utilities Commission (PUC) for seven years. During his tenure at the Maine PUC, which included serving four years as chairman, Vannoy adjudicated more than 2,200 cases involving electric, gas, and water utilities. He also served as a board member of the National Association of Regulatory Utility Commissioners, a member of the Critical Infrastructure and Water Committees, and board chair of the New England Utility Cybersecurity Information Collaborative. Vannoy proudly served in the US military for 20 years and is a retired US Navy officer. He is a graduate of the United States Naval Academy and has a master's degree in civil and environmental engineering from Cornell University.

Mark currently Chairs the ISO-NE Board of Directors' IT/Cyber Security Committee, and sits on the System Planning & Reliability Committee, and the Nominating & Governance Committee.