

**FINAL**

Pursuant to notice duly given, a meeting of the NEPOOL Participants Committee was held beginning at 10:00 a.m. on Thursday, April 7, 2022, at the Seaport Hotel, One Seaport Lane, Boston, Massachusetts. A quorum, determined in accordance with the Second Restated NEPOOL Agreement, was present and acting throughout the meeting. Attachment 1 identifies the members, alternates and temporary alternates who participated in the meeting, either in person or by phone.

Mr. David Cavanaugh, Chair, presided, and Mr. David Doot, Secretary, recorded.

**IN MEMORIAM – ANGIE O’CONNOR**

Mr. Doot began the meeting with a tribute to Ms. Angie O’Connor, who he described as a force within the New England energy sector for nearly 25 years, and who had tragically passed away on March 23, 2022. He reflected on her contributions and impact as a representative for consumers, generators and, as the Chair of the Massachusetts Department of Public Utilities and NESCOE Manager, for the Commonwealth of Massachusetts and the New England region. He described how Ms. O’Connor touched the lives of many around the NEPOOL table and how she embodied the best of the collaborative process. He summarized the feelings of many of those around the table by noting that Ms. O’Connor would long be remembered and sorely missed.

**JOINT NOMINATING COMMITTEE**

Mr. Brook Colangelo, ISO Board Member, and Chair of the Joint Nominating Committee (JNC) and the ISO Board’s Nominating and Governance Committee, who was joined at the meeting by fellow Board members Ms. Cheryl LaFleur and Mr. Mark Vannoy, began by thanking Participant and state members of the JNC for their collegiality in identifying candidates for the slate of Directors to be elected in 2022. He reminded the Committee that Mr. Barney Rush and Ms. Vickie VanZandt, who would each reach their term limits later that year, and Ms.

LaFleur was eligible for re-election to a second term. In anticipation of those retirements, the Board was temporarily expanded by one Board member in 2021, with the expectation that only one seat vacated at the end of 2022 would be filled by a new member, thereby restoring the Board to its original number of members. At the JNC's first meeting in January for the 2022 cycle, the JNC agreed to seek candidates based on two main characteristics - leadership and diversity. The JNC worked with Russell Reynolds, identified four possible candidates and interviewed those candidates on March 24 and 25. From those interviews, the JNC had identified its preference for a candidate to fill the one seat that would open by Board member retirement. Information regarding that preference and the potential candidate had been shared confidentially with Sector members.

Turning to the candidacy for re-election of Ms. LaFleur, Mr. Colangelo summarized Ms. LaFleur's roles and accomplishments during her first Board term, including her service as current ISO Board Chair. He spoke highly of her leadership and her ability efficiently and effectively to draw out the views of all while maintaining progress in moving through important Board discussions and challenges. He highlighted her time commitment, dedication and continuous communications with the Board.

Following that summary, Mr. Colangelo introduced Ms. Cheryl LaFleur and invited her to offer her thoughts and comments. Ms. LaFleur provided an overview of her background and previous professional experience. She proceeded to describe her perspectives from her first term as a Board member and her views on the work facing the region ahead. She noted the challenges and opportunities that would come with the change in more than half the elected Board members in a span of three years and with the region's transition to a lower carbon future. She acknowledged the significance and value of the NEPOOL process, emphasizing the importance of effectively tackling challenges collectively, particularly in the face of the pressure and stress

being imposed by the volume and significance of the markets and infrastructure efforts underway.

Following these remarks, the Chair invited questions from the members. In response to the subsequent questions, Ms. LaFleur highlighted the many challenges the region faces over the next few years and the need to work together to prioritize and focus on key issues. She indicated that discussions with Sectors were especially effective when the Sector focused its discussion on the two or three highest priority issues from that Sector's perspective. Ms. LaFleur then left the meeting.

Noting that there would be an opportunity at the end of the meeting to provide confidential feedback on Ms. LaFleur's proposed candidacy, Mr. Cavanaugh invited any last comments or questions. A representative for the New Hampshire Office of the Consumer Advocate (NH OCA) objected to the requirement that the identity of, and information concerning, new candidates for election to the Board be held in confidence until those candidates are elected by the ISO Board, noting the NH OCA view that such a limitation hinders selection of appropriate candidates. A member also voiced his continued objection to the requirement in the Participants Agreement that NEPOOL vote on a nominated slate of candidates each year rather than on individual candidates.

Following discussion, Mr. Cavanaugh urged members to provide their JNC representatives their input on the candidacy of Ms. LaFleur and the new nominee conditionally identified by the JNC. He indicated that the JNC would consider feedback and following the ongoing background check of the potential new nominee, the JNC-recommended slate would be presented confidentially to the Committee for discussion in executive session and vote by ballot at its May 5 meeting.

**APPROVAL OF MARCH 3, 2022 MEETING MINUTES**

Mr. Cavanaugh referred the Committee to the preliminary minutes of the March 3, 2022 meeting, as circulated and posted in advance of the meeting. Following motion duly made and seconded, the preliminary minutes of that meeting were unanimously approved as circulated.

**CONSENT AGENDA**

Mr. Cavanaugh referred the Committee to the Consent Agenda that was circulated and posted in advance of the meeting. Following motion duly made and seconded, the Consent Agenda was unanimously approved as circulated.

**ISO CEO REPORT**

In Mr. Gordon van Welie's absence, Mr. Cavanaugh referred the Committee to the summary of the ISO Board and Board Committee meetings that had occurred since the March 3 Participants Committee meeting and which had been circulated and posted in advance of the meeting. In response to a question about the ISO's plan to address ISO staffing vacancies, Ms. Maria Gulluni, ISO Vice President and General Counsel, noted the recent release of a comprehensive report about this topic. She reported that staff had been hired to assist with the recruitment process and that staff had been working with colleges and universities in support of internships and full-time job placement. She noted that the Legal Department was fully staffed and Market Developments had made significant hiring strides. There were no additional questions or comments.

## ISO COO REPORT

### *Operations Highlights Report*

Dr. Vamsi Chadalavada, ISO Chief Operating Officer (COO), began by referring the Committee to the April COO report, which had been circulated and posted in advance of the meeting. Dr. Chadalavada noted that the data in the report was through March 30, 2022, unless otherwise noted. The report highlighted: (i) Energy Market value for March 2022 was \$703 million, down \$514 million from the updated February 2022 value and up \$330 million from March 2021; (ii) March 2022 average natural gas prices were 54% lower than February average prices; (iii) average Real-Time Hub Locational Marginal Prices (LMPs) for March (\$66.67/MWh) were 39% lower than February averages; (iv) average March 2022 natural gas prices and Real-Time Hub LMPs over the period were both up 98% from March 2021 average prices; (v) average Day-Ahead cleared physical energy during peak hours as percent of forecasted load was 100.8% during March (up from the 99.3% reported for February), with the minimum value for the month of 94.3% on March 13; and (vi) Daily Net Commitment Period Compensation (NCPC) payments for March totaled \$4.0 million, which was unchanged from February 2022 and up \$1.8 million from March 2021. February NCPC payments, which were 0.6% of total Energy Market value, were comprised of \$3.8 million in first contingency payments (down \$9,000 from February 2022) and \$202,000 in second contingency payments.

Discussing the status of transmission outages in the region, Dr. Chadalavada noted that line 329 (Frost Bridge to Southington) would be out from April 11 to April 30 and would restrict imports from New York to New England to 1,100 MW. The line 329 outage would overlap in time with the outage on line NY-2-AN (Alps to New Scotland) in New York.

Dr. Chadalavada discussed system operations on March 29, 2022, when the system experienced unexpectedly high morning prices. He reviewed slides summarizing system

conditions and expectations going into the morning, forecast versus actual load and temperature, generator outages and reductions (roughly half were related to natural gas pipeline pressure issues), operator actions in response to the conditions, and the resulting LMPs and reserve pricing.

In response to questions on the March 29 summary, Dr. Chadalavada generally agreed that overall system posture would have been different had there been the possibility for co-optimized replacement, energy imbalance and/or generation contingency reserves scheduled Day-Ahead. He reminded the Committee of the challenges that arise because of differences in gas and electric market alignments, and how the ISO tries to account for those differences. He concurred with a member's assessment that total energy prices would have been more in line with those experienced in the rest of the country had there been additional natural gas transmission capacity into New England. He provided additional information on the curtailments of gas-fired generators, noting the differences between the higher overnight dispatch amounts (for which additional gas nominations could not be made) and the Day-Ahead commitments. He explained that the steep morning ramp up and down was generally consistent with New England usage patterns (which had nearly, but not quite completely, returned to pre-pandemic patterns) and was not at that time of the day materially impacted by behind-the-meter solar photovoltaic resources. Finally, Dr. Chadalavada said that the extent to which the issues experienced on March 29 would have dissipated had some of the curtailed units been dual-fuel and in a position to switch to oil was not perfectly clear. At a member's request, he committed to explore and report back at the May meeting whether a distinction in Real-Time on-line reporting could be made between capacity from gas-only and dual-fuel units.

***Winter 2021-22 Operations Report***

Dr. Chadalavada referred the Committee to the 2021-22 Winter Operations report, which had been circulated and posted in advance of the meeting. He highlighted the following: (i) the New England average winter temperature was 1.0°F above average, consistent with the National Oceanic and Atmospheric Administration's (NOAA's) seasonal outlook of above-average temperatures; (ii) overall energy demand (approximately 30 GWh) was similar to Winter 2020-21 and the most recent 5-year average, with actual peak load (19,623 MW) consistent with that forecasted (19,710 MW); (iii) there were no operational issues due to reductions in natural gas availability; (iv) a significant amount of fuel oil was utilized in January and early February (the ISO estimated that approximately 48% of fuel oil that was utilized throughout the winter had been replenished); (v) surplus generating capacity was available throughout the winter (there were no OP-4 (Capacity Deficiency) or OP-21 (Energy Alert or Energy Emergency) actions implemented during Winter 2021-22); and (vi) the ISO would continue to closely monitor global fuel markets, stored energy inventories, and weather forecasts in preparation for Winter 2022-23. To ensure preparedness, the ISO would work closely with transmission and distribution owners prior to Winter 2022-23 to conduct for the first time a tabletop exercise to evaluate existing operational processes and communication protocols that would be used during an energy emergency.

In response to a questions about oil use and replenishment, Dr. Chadalavada confirmed that replenishment occurred during the Winter, with 72% of the replacement No. 2 distillate fuel oil and 25% No. 6 light residual fuel oil. When asked about liquefied natural gas (LNG) sendout, Dr. Chadalavada confirmed it included the cumulative LNG injection expected plus the three additional cargos received in 2022.

Dr. Chadalavada then discussed the uncertainty of energy adequacy in the future and the challenges extreme weather changes would present. He referred to the project the ISO had undertaken with the Electric Power Research Institute (EPRI), encouraging Participant involvement. He was hopeful that the project, following Participant and State representative input, would provide a foundation for future courses of action. He confirmed that the ISO would not be doing an oil program, especially given the time frame and the use of the Mystic unit.

### **2022 ANNUAL WORK PLAN UPDATE**

Next, Dr. Chadalavada referred the Committee to the 2022 Annual Work Plan update, which had been circulated and posted in advance of the meeting. He began by providing an update on the two market anchor projects -- Resource Capacity Accreditation (RCA) and Day-Ahead Ancillary Services. He reported that the RCA project would proceed as one initiative for FCA 19 rather than in two phases (for FCAs 18 and 19) as presented in the 2022 Annual Work Plan that was circulated last fall. The ISO expected to begin discussions on the RCA project in late-Q2/early-Q3, with plans for a detailed design to be defined by end of 2022. The ISO planned to file market rules reflecting a detailed design with the FERC by Q4 2023 for FCA 19.

Turning to the Day-Ahead Ancillary Services project, Dr. Chadalavada reported that the ISO was planning to outline major project components and timing with stakeholders in early Q2 2022. Discussions with stakeholders on design proposal would begin in Q4 and extend through 2023, with a FERC filing planned also by Q4 2023. He noted that, as previously indicated, the ISO planned to decouple the implementation timing from FCA 19 (the 2028-2029 Capacity Commitment Period), targeting implementation at the end of 2024 or the beginning of 2025.

Addressing the Pathways to the Future Grid efforts, he said that the ISO planned to issue the final report in April. Once that report was finalized, the ISO would seek consensus with the Participants and the States on a preferred pathway. He noted the particular importance of State



input and participation in the assignment of roles and responsibilities given the overarching environmental and other objectives outside the scope of the ISO's mission.

Dr. Chadalavada then addressed the importance of priorities over the next 18 months. He noted that setting and sticking to priorities was critical to the ability to get all of the projects accomplished. He said that specific stakeholder requests had been collected, evaluated and the following projects included in the work plan: (i) return to service/retirement reforms; (ii) capacity resource performance; (iii) non-commercial financial assurance revisions; and (iv) the publication of public information from overlapping impact studies.

In response to questions and comments, Dr. Chadalavada added additional insight into the timing, sub-segments (concepts, details, impact analysis, and FERC filing) and opportunities for feedback and discussion during the RCA project. He acknowledged the importance and the complexity of the capacity resource performance issues. He confirmed that de-list bid price flexibility and the return to service/mothball efforts were not being linked and were on separate tracks. Dr. Chadalavada expressed confidence that the solar Do-Not-Exceed (DNE) dispatch project would be implemented as scheduled in Q2 of 2023. He re-emphasized the importance of focusing priorities and the process for establishing or confirming those priorities.

## **LITIGATION REPORT**

Mr. David Doot referred the Committee to the April 5 Litigation Report that had been circulated and posted before the meeting. He highlighted the following litigation-related developments since the March 3 Report:

- (i) The filing of and comments on the region's Order 2222 compliance filing;
- (ii) The filing to eliminate the Minimum Offer Price Rule;
- (iii) The FERC's denial of the waiver request by South Wrentham regarding closure of its availability window for participation in FCA 17;

(iv) The FERC's acceptance of the ISO's Exigent Circumstances filing, without change or condition;

(v) The filing of the FCA 16 auction results;

(vi) The complaint, filed by RENEW Northeast and the American Clean Power Association, urging the FERC to direct the establishment of new capacity requirements for certain types of resources and changes how they will be treated, with the ISO's response and replies due by April 14; and

(vii) The denial by the US Court of Appeals for the DC Circuit of LS Power's petition for review of the FERC's order accepting the ISO's implementation of Order 1000 exemptions for immediate need reliability projects.

## **COMMITTEE & OTHER REPORTS**

*Markets Committee (MC).* Mr. William Fowler, the MC Vice-Chair, reported that the MC would meet virtually on April 12. Materials had been posted for that meeting and included a memo from Mr. Mark Karl regarding the Day-Ahead Ancillary Services project. He noted that the meeting would include an overview of the stakeholder schedule, and he requested that members review the material prior to the meeting. He added that CPV's financial assurance proposal would also be discussed at that meeting.

*Transmission Committee (TC).* Mr. José Rotger, the TC Vice-Chair, reported that the next TC meeting was scheduled for April 14 and would include a discussion regarding allowing storage resource solutions to be selected for transmission and planning needs, Tariff redlines for the Order 881 compliance filing, which required owners to provide ambient air adjustment on transmission line ratings, and redlines to Schedules 22 and 23, to require all distribution projects to go through the state jurisdictional interconnection process. He urged members to respond to the Survey Monkey request regarding planned attendance for that in-person meeting.

**Reliability Committee (RC).** Mr. Robert Stein, the RC Vice-Chair, reported that the next regularly-scheduled RC meeting would take place in person on April 27 and would include a discussion of the FCA 16 results filing and the final determination of capacity zones for FCA 18.

**Budget & Finance (B&F) Subcommittee.** Mr. Thomas Kaslow, Subcommittee Chair, reported that the next B&F Subcommittee meeting was scheduled for April 21 and would include a discussion on the CPV financial assurance proposal.

**NESCOE.** Ms. Heather Hunt reported that the Pathways conversation began with the ISO Board's interest in carbon pricing and the study was requested to assist with the further assessment of the region's future needs. She expressed her appreciation for the sensitivity to the governance surrounding the topic.

## **ADMINISTRATIVE MATTERS**

Looking ahead, Mr. Cavanaugh noted that the next Future Grid Pathways Study meeting was scheduled to take place on April 26 at the AC Hotel in Worcester, MA. The Participants Committee was scheduled to meet at the Seaport Hotel in Boston on May 5 for its monthly business.

Mr. Doot indicated that information about the Participants Committee Summer Meeting, which was scheduled for June 21-23 at the Samoset Resort in Rockport, Maine, would be released soon. He urged members to make their reservations early and encouraged members to bring their families given the long hiatus since the last in-person Summer Meeting.

**FEEDBACK ON ISO BOARD MEMBER CANDIDATE (EXECUTIVE SESSION)**

There being no other general business, the Committee went into executive session to afford Participants an opportunity to provide feedback confidentially on the one incumbent ISO Board Director whose term was scheduled to expire. Committee members provided that confidential feedback, and were encouraged to reach out to their Sector JNC representative with any remaining feedback. Prior to concluding the executive session, Mr. Doot noted the proposed schedule for consideration and action on the JNC-recommended slate.

There being no further business, the meeting adjourned at 1:00 p.m.

Respectfully submitted,

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David Doot, Secretary

**PARTICIPANTS COMMITTEE MEMBERS AND ALTERNATES  
PARTICIPATING IN APRIL 7, 2022 MEETING**

PARTICIPANT NAME	SECTOR/ GROUP	MEMBER NAME	ALTERNATE NAME	PROXY
Acadia Center	End User	Melissa Birchard (tel)		
Advanced Energy Economy (AEE)	Associate Non-Voting	Caitlin Marquis (tel)		
Anbaric Development Partners LLC	Provisional Member		Theodore Paradise	
AR Large Renewable Gen. (RG) Group Member	AR-RG	Alex Worsley		
AR Small Load Response (LR) Group Member	AR-LR	Brad Swalwell		
AR Small Renew. Generation (RG) Group Member	AR-RG	Erik Abend (tel)		
Ashburnham Municipal Light Plant	Publicly Owned Entity		Brian Thomson	
Associated Industries of Massachusetts (AIM)	End User			Mary Smith (tel)
AVANGRID: CMP/UI	Transmission	Alan Trotta	Jason Rauch	A. Novicki (tel)
Bath Iron Works Corporation	End User			Bill Short
Belmont Municipal Light Department	Publicly Owned Entity		Dave Cavanaugh	
Block Island Utility District	Publicly Owned Entity	Dave Cavanaugh		
Borrego Solar Systems Inc.	AR-DG	Liz Delaney		
Boylston Municipal Light Department	Publicly Owned Entity		Brian Thomson	
BP Energy Company	Supplier			José Rotger (tel)
Braintree Electric Light Department	Publicly Owned Entity		Dave Cavanaugh	
Calpine Energy Services, LP	Supplier	Brett Kruse		Bill Fowler; John Flumerfelt (tel)
Castleton Commodities Merchant Trading	Supplier			Bob Stein
Central Rivers Power	AR-RG		Dan Allegretti	
Chester Municipal Light Department	Publicly Owned Entity		Dave Cavanaugh	
Chicopee Municipal Lighting Plant	Publicly Owned Entity		Brian Thomson	
CleaResult Consulting, Inc.	AR-DG	Tamera Oldfield (tel)		
Clearway Power Marketing LLC	Supplier			Pete Fuller
Competitive Energy Services, LLC	Supplier		Eben Perkins (tel)	
Concord Municipal Light Plant	Publicly Owned Entity		Dave Cavanaugh	
Connecticut Municipal Electric Energy Coop.	Publicly Owned Entity	Brian Forshaw (tel)		
Connecticut Office of Consumer Counsel	End User		Dave Thompson (tel)	Victor Owusu-Nantwi (tel)
Conservation Law Foundation (CLF)	End User	Phelps Turner (tel)		
Consolidated Edison Energy, Inc.	Supplier	Grant Flagler (tel)		
Constellation Energy Generation	Supplier	Steve Kirk (tel)	Bill Fowler	
CPV Towantic, LLC (CPV)	Generation	Joel Gordon		
Cross-Sound Cable Company (CSC)	Supplier		José Rotger (tel)	
Danvers Electric Division	Publicly Owned Entity		Dave Cavanaugh	
Dominion Energy Generation Marketing	Generation	Michael Purdie		
DTE Energy Trading, Inc.	Supplier			José Rotger (tel)
Dynegy Marketing and Trade, LLC	Supplier	Andy Weinstein		Bill Fowler
Emera Energy Services	Supplier			Bill Fowler
Environmental Defense Fund	End User	Jolette Westbrook (tel)		
Eversource Energy	Transmission	James Daly (tel)	Dave Burnham	
FirstLight Power Management, LLC	Generation	Tom Kaslow		
Galt Power, Inc.	Supplier	José Rotger (tel)	Jeff Iafrazi (tel)	
Garland Manufacturing Company	End User			Bill Short
Generation Group Member	Generation		Abby Krich	
Georgetown Municipal Light Department	Publicly Owned Entity		Dave Cavanaugh	
Granite Shore Power Companies	Generation			Bob Stein
Great River Hydro	AR-RG			Bill Fowler
Groton Electric Light Department	Publicly Owned Entity		Brian Thomson	

**PARTICIPANTS COMMITTEE MEMBERS AND ALTERNATES  
PARTICIPATING IN APRIL 7, 2022 MEETING**

PARTICIPANT NAME	SECTOR/ GROUP	MEMBER NAME	ALTERNATE NAME	PROXY
Groveland Electric Light Department	Publicly Owned Entity		Dave Cavanaugh	
H.Q. Energy Services (U.S.) Inc. (HQUS)	Supplier	Louis Guilbault (tel)	Bob Stein	
Hammond Lumber Company	End User			Bill Short
Harvard Dedicated Energy Limited	End User			Jason Frost
High Liner Foods (USA) Incorporated	End User		William P. Short III	
Hingham Municipal Lighting Plant	Publicly Owned Entity		Dave Cavanaugh	
Holden Municipal Light Department	Publicly Owned Entity		Brian Thomson	
Holyoke Gas & Electric Department	Publicly Owned Entity		Brian Thomson	
Hull Municipal Lighting Plant	Publicly Owned Entity		Brian Thomson	
Ipswich Municipal Light Department	Publicly Owned Entity		Brian Thomson	
Jericho Power LLC (Jericho)	AR-RG	Ben Griffiths	Nancy Chafetz (tel)	
Jupiter Power	Provisional Member			Ron Carrier
Littleton (MA) Electric Light and Water Department	Publicly Owned Entity		Dave Cavanaugh	
Littleton (NH) Water & Light Department	Publicly Owned Entity		Craig Kienny (tel)	
Long Island Lighting Company (LIPA)	Supplier		Bill Kilgoar (tel)	
Maine Power LLC	Supplier	Jeff Jones (tel)		
Maine Public Advocate's Office	End User	Drew Landry (tel)		
Mansfield Municipal Electric Department	Publicly Owned Entity		Brian Thomson	
Maple Energy LLC	AR-LR			Doug Hurley
Marblehead Municipal Light Department	Publicly Owned Entity		Brian Thomson	
Mass. Attorney General's Office (MA AG)	End User	Tina Belew (tel)		
Mass. Bay Transportation Authority	Publicly Owned Entity		Dave Cavanaugh	
Mass. Municipal Wholesale Electric Company	Publicly Owned Entity	Brian Thomson		
Mercuria Energy America, LLC	Supplier			José Rotger (tel)
Merrimac Municipal Light Department	Publicly Owned Entity		Dave Cavanaugh	
Middleborough Gas & Electric Department	Publicly Owned Entity		Dave Cavanaugh	
Middleton Municipal Electric Department	Publicly Owned Entity		Dave Cavanaugh	
National Grid	Transmission	Tim Brennan (tel)	Tim Martin	
Natural Resources Defense Council (NRDC)	End User	Bruce Ho (tel)		
Nautilus Power, LLC	Generation		Bill Fowler	
New Hampshire Electric Cooperative	Publicly Owned Entity	Steve Kaminski		Brian Forshaw (tel)
New Hampshire Office of Consumer Advocate	End User		Jason Frost (tel)	
New England Power Generators Assoc. (NEPGA)	Associate Non-Voting	Bruce Anderson		
NextEra Energy Resources, LLC	Generation	Michelle Gardner		
North Attleborough Electric Department	Publicly Owned Entity		Dave Cavanaugh	
Norwood Municipal Light Department	Publicly Owned Entity		Dave Cavanaugh	
NRG Power Marketing LLC	Supplier		Pete Fuller	
Nylon Corporation of America	End User			Bill Short
Pascoag Utility District	Publicly Owned Entity		Dave Cavanaugh	
Paxton Municipal Light Department	Publicly Owned Entity		Brian Thomson	
Peabody Municipal Light Department	Publicly Owned Entity		Brian Thomson	
PowerOptions, Inc.	End User			Jason Frost
Princeton Municipal Light Department	Publicly Owned Entity		Brian Thomson	
Reading Municipal Light Department	Publicly Owned Entity		Dave Cavanaugh	
Rowley Municipal Lighting Plant	Publicly Owned Entity		Dave Cavanaugh	
Russell Municipal Light Dept.	Publicly Owned Entity		Brian Thomson	
Shell Energy North America (US), L.P.	Supplier	Jeff Dannels		

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PARTICIPANT NAME	SECTOR/ GROUP	MEMBER NAME	ALTERNATE NAME	PROXY
Shrewsbury Electric & Cable Operations	Publicly Owned Entity		Brian Thomson	
South Hadley Electric Light Department	Publicly Owned Entity		Brian Thomson	
Sterling Municipal Electric Light Department	Publicly Owned Entity		Brian Thomson	
Stowe Electric Department	Publicly Owned Entity		Dave Cavanaugh	
Sunrun Inc.	AR-DG			Peter Fuller
Taunton Municipal Lighting Plant	Publicly Owned Entity	Devon Tremont (tel)	Dave Cavanaugh	
Templeton Municipal Lighting Plant	Publicly Owned Entity		Brian Thomson	
Tenaska Power Services Co.	Supplier		Eric Stallings (tel)	
The Energy Consortium	End User	Bob Espindola (tel)	Mary Smith (tel)	
Union of Concerned Scientists	End User		Francis Pullaro (tel)	
Vermont Electric Cooperative	Publicly Owned Entity	Craig Kieny (tel)		
Vermont Electric Power Company (VELCO)	Transmission	Frank Etori		
Vermont Energy Investment Corp. (VEIC)	AR-LR		Doug Hurley	
Versant Power	Transmission	Lisa Martin (tel)		
Village of Hyde Park (VT) Electric Department	Publicly Owned Entity		Dave Cavanaugh	
Vitol Inc.	Publicly Owned Entity	Joe Wadsworth (tel)		
Wakefield Municipal Gas & Light Department	Publicly Owned Entity		Brian Thomson	
Walden Renewables Development LLC	Generation			Abby Krich
Wallingford DPU Electric Division	Publicly Owned Entity		Dave Cavanaugh	
Wellesley Municipal Light Plant	Publicly Owned Entity		Dave Cavanaugh	
West Boylston Municipal Lighting Plant	Publicly Owned Entity		Brian Thomson	
Westfield Gas & Electric Department	Publicly Owned Entity		Dave Cavanaugh	
Wheelabrator North Andover Inc.	AR-RG		Bill Fowler	