

ANNUAL REPORT NEPOOL at a Crossroads



"I am very appreciative of groups like NEPOOL and the role they play...what a rich tradition in history NEPOOL has, that the rest of the country can draw upon some of its experience in going forward as we face some of our energy problems."

FERC Commissioner John R. Norris

"...in contrast to the 2010 World Cup, our teams are all on the field at the same time, we are all competing against each other, we have various referees who only get to penalize certain players but not others, the rules change in the middle of the game...it is our collective responsibility to work through all that and NEPOOL will help us in reaching that goal."

CT DPUC Chairman Kevin M. DelGobbo

2010 Participants Committee Summer Meeting



Message from the Chairman

Two roads diverged in a yellow wood, begins the famous Frost poem, and sorry I could not travel both and be one traveller, long I stood and looked down one as far as I could to where it bent in the undergrowth. NEPOOL at a Crossroads is the theme for this year's annual report, a choice that could not be a better fit in our current climate. NEPOOL Participants stand in front of real decisions about the future of our energy supply and the transmission that will deliver it, and what role they want this organization to play in making it all happen.

NEPOOL has walked a long road since its inception in 1971 with membership of a far smaller group of vertically integrated, investor-owned utilities and smaller municipal utilities and joint action agencies. Today, NEPOOL has over 450 members from every facet of the industry, including sectors and business interests that did not exist at NEPOOL's formation. The size of the table has grown and the interests are more diverse than ever. Governors and regulators from all six New England states now participate in our stakeholder process, both as individual states and as part of the New England Conference of Public Utilities Commissioners (NECPUC) and the New England States Committee on Electricity (NESCOE). The recently constituted Consumer Liaison Group provides additional opportunities for consumer advocates and end users to participate more meaningfully in NEPOOL. Prominent among those at the table is ISO New England (ISO) with its independent influence. The ISO and the region are far better today for the cooperative and effective relationships among the ISO and NEPOOL Participants.

Our industry keeps changing and Participants never stop moving. Technologies evolve, political winds change, and the costs of doing business are as volatile as the price of natural gas. To maintain reliability given aging infrastructure and uncertain loads, energy trading and environmental policies, transmission costs necessarily are rising, with over \$4 billion invested in New England's transmission infrastructure since 2002, and another \$5 billion planned in the next few years. The region continues to push to satisfy more and more of its energy needs with environmentally friendly resources. That goal is increasingly challenged by economic realities that the cost of new renewable energy is presently more expensive than existing embedded cost alternatives. There is more capacity on the system than our currently defined needs, and natural gas prices reflect the abundant supply of shale gas available on the Eastern seaboard. There also is an increasing desire to take advantage of renewable power generated in New England or by our Canadian neighbors. Throughout all of this change, the region must assure that reliability is maintained.

As we move down the road of restructuring, NEPOOL Participants must choose whether and how they will seek to influence the future. The region achieved a settlement on the Forward Capacity Market after three years of litigation, and 2010 marked the first Capacity Commitment Period in that new market. We are now in the midst of another round of capacity market litigation, revisiting the appropriate level of compensation for resources, how reliability needs should be met, and ultimately whether stated or not, whether all capacity ought to be treated equally. NEPOOL has provided and continues to provide a forum to identify and address the challenges our industry faces. The NEPOOL Participants must now decide with the benefit of that forum which road to travel. One road is lined with lawyers, consultants and outcomes dictated by the FERC; those traveling the second road negotiate together the twists and turns of the industry with the collaborative involvement of all competing business interests. Which path should we travel?

For my part, I confess to be colored by almost 30 years of history with NEPOOL in my unqualified support for traveling the path to consensus. Sometimes that path requires a detour to litigation but with a prompt return to the main path to consensus. As your Chairman, I have undertaken to minimize our detours and plan, in whatever role I may play, to get us through these detours and back on the path to consensus and collaboration. I urge each of us now to choose to move to the path, of late, less traveled, and to rededicate ourselves to the notion that we collectively can control our own destiny and make our own decisions as a region, rather than leaving our future in the hands of the FERC. Working together has made, and will continue to make, *all the difference*.



NEPOOL Participants

75 Generation Companies

Transmission and **Distribution Companies**

Municipal Utilities

168 **Suppliers**

Alternative Resource **Providers**

75 End Users

NEPOOL Participants Committee 12 meetings 134 votes

NEPOOL Markets Committee 17 meetings 86 votes

NEPOOL Reliability Committee 24 meetings 114 votes

NEPOOL Transmission Committee 14 meetings 22 votes

2010 NEPOOL Elected Officers

Robert de R. Stein

(Supplier)

Bob Stein is the Supplier Sector representative, and served the Chairman of the Participants Committee for 2008 and 2009. He has been involved in NEPOOL activities for over 38 years, with his first professional job in transmission planning at NEPOOL. Over his long career, he has represented municipals and utilities on a variety of NEPOOL committees. He was a co-founder of the Signal Hill Consulting Group in 1998, and has represented various stakeholders in NEPOOL since 1996.

August Fromuth

(End User)

Gus Fromuth, the newest addition to the officers, is the End User Sector representative. He is Managing Director of Freedom Energy Logistics, a firm that specializes in direct enrollment of end users in NEPOOL and the New England Markets. Along with colleagues, Gus pioneered this concept of direct end user access, successfully working through the NEPOOL stakeholder process in 2003 to design and refine the ground rules for direct market participation by end users. continues to advocate for end users and mechanisms to enhance their access to direct market participation, including dynamic pricing availability.

Douglas Hurley

(Alternative Resources)

Doug Hurley represents the Alternative Resources Sector. He is an Associate with Synapse Energy Economics, where he represents the interests of consumer advocates, environmental, and renewable resource clients at numerous NEPOOL and PJM stakeholder meetings. He was the lead client representative for three members of the Alternative Resources Sector in the FCM settlement conferences which, with help from other parties, successfully included demand response and energy efficiency in the FCM design.



Peter D. Fuller

(Generation)

Pete Fuller is the Generation Sector representative and has over 9 years of representative participation in NEPOOL. He is Director, Regulatory & Market Affairs for NRG Energy, Inc., where he is responsible for NRG's state and federal regulatory and policy activities in New England. Pete served in 2006 and 2007 as the Chairman of the Participants Committee and as the Co-Chair of the Installed Capacity Requirements Working Group. He is NRG's Member on the Participants Committee and each of the Technical Committees. He is the Chairman of the New England Power Generators Association.

Brian E. Forshaw

(Publicly Owned Entity)

Brian Forshaw is the Publicly Owned Entity Sector representative and Chair for 2010. He is Director of Power Supply for the Connecticut Municipal Electric Energy Cooperative (CMEEC), where he has worked for 28 years. CMEEC is a Connecticut joint-action power supply agency organized to secure reliable and low cost power supplies for municipal electric utilities. Brian currently represents CMEEC and other publicly owned utilities at NEPOOL. Additional responsibilities at CMEEC include long-term resource planning, strategic planning, resource procurement and contract negotiations.

Calvin A. Bowie

(Transmission)

Cal Bowie is the Transmission Sector representative. His extensive experience with NEPOOL dates back to 1984 when he attended his first Generation Task Force meeting. He has a utility background in distribution engineering, system planning, commercial and industrial account management, and wholesale marketing. He was active in NEPOOL governance reform and membership, chairing the Membership Subcommittee for a number of years. Cal is active at the Markets, Reliability, and Transmission Committees and their working groups and held the position of Vice-Chair of the Transmission Committee from 2007 to 2008.



2010 NEPOOL Elected Officers

Technical Committees

Markets Committee

Chair - ISO Appointed



Allison H. DiGrande

Vice-Chair - Participant - Elected



Thomas W. Kaslow (Supplier)

Reliability Committee

Chair - ISO Appointed

Transmission Committee

Chair - ISO Appointed



Donald L. Gates

Vice-Chair - Participant - Elected



William S. Fowler (Supplier/Generation)

Vice-Chair - Participant - Elected



Dorothy J. Capra (Generation)

Standing Subcommittees (Participants Committee)

Budget & Finance Subcommittee

Chair

Joel S. Gordon (Supplier)

Membership Subcommittee

Chair

Michael J. Lynch (Publicly Owned Entity)



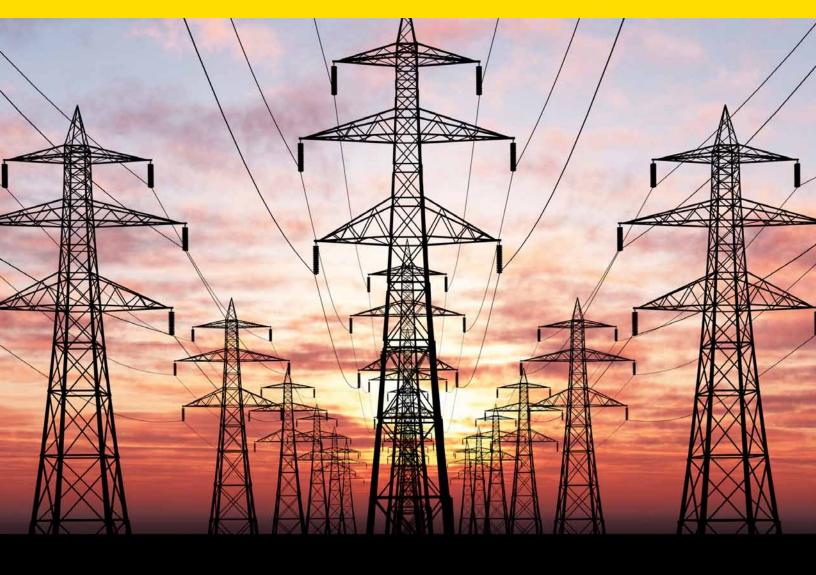
NEPOOL's Membership Who's on the Road (or "The Travelers")

In 2010, 60 new members joined the ranks of those traveling the road of restructuring. As of December 1, NEPOOL membership has grown to more than 450 members. Those NEPOOL members include generation companies, transmission and distribution companies, municipal utilities, marketers, aggregators, demand response providers, developers, and end users.

New members joined to participate in the Energy and Forward Capacity Markets, to support retail activities in the New England retail markets, and to succeed other long-time members. The membership growth in 2010 occurred principally through a larger number of marketers and aggregators joining the Supplier Sector. Many members joined to participate actively in the capacity markets through taking on new Capacity Supply Obligations. To assist those navigating through restructuring, NEPOOL hosted a formal orientation session following its 2009 Annual Meeting, and is planning once again to host an orientation following the December 2010 Annual Meeting. These orientation sessions augment the comprehensive market training program provided by ISO.

NEPOOL's ever larger and more diverse membership enhances NEPOOL's ability to identify and navigate the challenges facing the region's wholesale markets. The success of those efforts depends, though, on dynamic engagement in the NEPOOL stakeholder processes, active efforts by members to encourage emerging new members to become integral participants in those processes, and respect for and accommodation of, if possible, the diverse perspectives of all members, existing and new, as issues are addressed.





The Eastern Interconnection Planning Collaborative (EIPC) is a major national initiative funded in part by the Department of Energy to conduct scenario planning for the bulk power system on an Eastern Interconnection-wide basis (covering 39 states and part of Canada, and involving 26 planning authorities, including all of the ISOs in the Eastern Interconnection (EI)). The EIPC has a two-year mission to develop three transmission build-out scenarios covering a range of futures. EIPC has received a high level of attention across the El and rightly so, because the work being done in EIPC could form the basis of actual transmission and resource development plans affecting the entire EI and involving hundreds of billions of dollars of commitments. The EIPC work will provide part of the framework for state and federal policy decisions affecting the future of the electric industry. It will also provide a model and structure for ongoing collaborative planning among the states, market participants, planning authorities and other interested persons in the El.

For New England, which has strong history of regional system planning and collaborating with its neighbors, EIPC represents an opportunity and a risk. The opportunity is to strengthen our collaborative work with other regions in the El. The risk is that other interests in the El could use EIPC to further their agenda to develop

generation resources and the related transmission infrastructure in a way that could impose cost burdens on New England that are considered unacceptable in the region, and could limit the ability of those in New England to develop resources and infrastructure here in New England and neighboring regions in a way considered here to be more acceptable.

NEPOOL members immediately recognized the importance of the EIPC effort and the crossroad of opportunity and risk it presents, and NEPOOL provided the ideal vehicle for quick mobilization to navigate these new challenges. Members resolved early for NEPOOL to be part of this process and committed NEPOOL resources to develop the stakeholder structure and working group efforts needed to assist in selecting transmission build out scenarios for study. At the direction of NEPOOL, NEPOOL counsel has served in an advocacy, monitoring and liaison role in the EIPC process, and has helped coordinate and focus efforts among New England, market participants, states and the ISO representatives and, with New York representatives, to develop a coordinated and cohesive Northeast perspective. Various individual NEPOOL participants are active, providing thought leadership and effective advocacy in EIPC and helping to advance New England's interests in this important work.

Participants Committee

As the principle governing body of NEPOOL, the Participants Committee considers and acts on all matters affecting the region's wholesale electric power arrangements, either directly or by delegation. Every NEPOOL Participant is entitled to have a member on this Committee. Pursuant to the Participants Agreement, Participants Committee authority includes votes on ISO and Participant proposals to adopt or change the ISO Tariff, including changes to the Market Rules, OATT and general tariff provisions, Financial Assurance and Billing Policies, and the Information The Participants Committee also acts on recommendations for Installed Capacity Requirements and related values, Operating Procedures, Manuals, key changes to GIS rules (the Markets Committee addresses changes on details), and other system rules and procedures. The Participants Committee reviews and votes on the annual budgets of the ISO and NESCOE. The Participants Committee also votes on whether to endorse candidates recommended for the ISO Board of Directors. In all, the Participants Committee voted on 134 resolutions through November of 2010, with an additional 10 votes expected in December.

To carry out its responsibilities in 2010, the Participants Committee held 12 meetings, including a two-day Summer Meeting in June in Westbrook, CT and a November meeting at ISO headquarters in Holyoke, MA. In January, the Participants Committee conducted a meeting by teleconference. All other meetings were in Boston, MA.

The Participants Committee actively works to inform and involve all interested stakeholders and regulators. At its Summer Meeting, FERC Commissioner John R. Norris attended and shared his insights as to the status of national energy policy. Commissioner Norris discussed reducing carbon emissions, the use of demand-side resources, efforts to increase renewable energy, smart grid and other technological advances, as well as investments for transmission infrastructure.

The Participants Committee is also a key forum for interaction with State regulators, policy makers and staff. Regulators from all six of the New England states participated in the Summer Meeting, discussing issues such as FCM and the ongoing litigation over the redesign of that market, demand transmission planning and investment, the development of renewable resources, particularly with the then-pending release of the New England Wind Integration Study, and other matters of specific interest to their Commissions. In November,

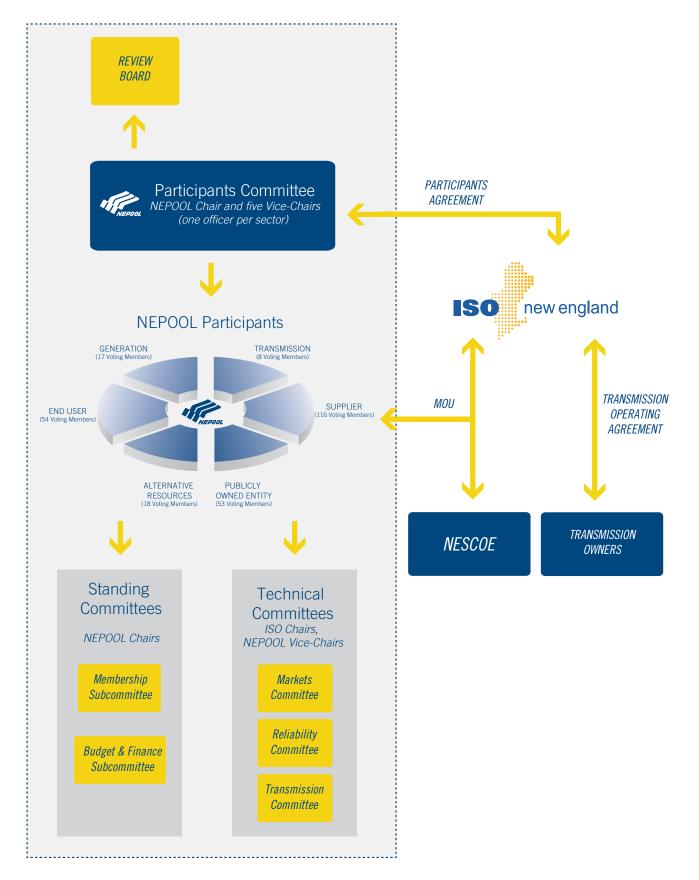
staff members from New England met with the Sectors to discuss matters of interest. Staff members routinely attended and participated actively in Participants Committee meetings, as did representatives of the Northeast Power Coordinating Council (NPCC), NECPUC, and NESCOE.

The Participants Committee is also the committee that meets biannually with the ISO Board of Directors. Both at the Summer Meeting and the November meeting at ISO headquarters, individual Sectors each met with members of the ISO Board, for approximately one hour, to discuss matters of specific interest to their Sectors.

In addition to the above, the Participants Committee also represents the NEPOOL Participants in proceedings before federal and state regulators. In 2010, the Participants Committee participated in or actively monitored more than 140 legal proceedings involving New England matters, including FERC litigation over the future of the FCM and several significant FERC rulemakings regarding compensation for price responsive demand, variable (or intermittent) energy resources, transmission planning and cost allocation, and credit reforms. Those proceedings are identified at pages 22 and 23 of this Annual Report.



NEPOOL Stakeholder Process



On November 16, stakeholders reviewed the final results from the ISO of the long anticipated **New England Wind Integration Study (NEWIS)** at the Planning Advisory Committee. The study was commissioned by GE Energy in 2009 in an effort to determine how the organization and region should plan for the integration of large amounts of renewables. Accompanying the report is a set of recommendations by GE Energy that will be reviewed by the NEWIS Technical Review Committee and, if endorsed, will be implemented by the ISO and the region on various timetables. The goal of the NEWIS is to provide mechanisms to ensure that the ISO can meet its responsibilities of operating the system reliably, managing transparent and competitive power system markets, and planning for the future needs of the system. The region aims to achieve these goals while simultaneously providing a means to facilitate innovation and the fulfillment of New England's policy objectives.

Markets Committee

The NEPOOL Markets Committee is one of the standing Technical Committees under the NEPOOL arrangements. It is chaired by a representative of the ISO, and the members elect a Vice-Chair. In 2010, the members elected Mr. Thomas Kaslow to serve his first term as a Vice-Chair of the Markets Committee.

With the beginning of the FCM's first Capacity Commitment Period on June 1, the NEPOOL Markets Committee, over the course of 17 meetings (many of them multi-day meetings), was busy in 2010 considering and recommending to the Participants Committee numerous changes to the market rules and manuals needed for that market in its inaugural year. Those changes addressed, among other things. competitiveness requirements for Capacity Imports, the overlapping interconnection analysis for Demand Resources, Demand Resource performance penalties, cold weather performance issues. Qualification Process Cost Reimbursement Deposits, and the conforming of other governing provisions such as Appendix A (Market Monitoring, Reporting, and Market Power Mitigation). Market Rule 1. and the Tariff's centralized Definitions section with the FCM.

Earlier in the year, the Markets Committee and recommended considered Participants Committee approval a package of major market rule changes to the FCM that were subsequently approved by the Participants Committee and have been under consideration by the FERC for much of 2010. The Markets Committee provided recommendations the Participants Committee regarding NEPOOL's response to the FERC's rulemaking on demand response compensation.

Markets Committee Additionally, the addressed other topics such as load reconstitution. internal bilateral transactions, double-recovery for Voltage-Regulation (VAR)-capable Ampere resources, common costs for generating stations with multiple units, Day-Ahead Net Commitment Period Compensation (NCPC) settlement, the correction of meter data errors, the elimination of the secondary Financial Transmission Rights (FTR) market, and further enhancements to the Forward Reserve Market.

The Meter Reader and Demand Response Working Groups were also busy in 2010, each meeting 10 times. The Meter Reader

Working Group focused on technical details that influence the Host Participant Assigned Meter Reader methodology to determine and report capacity obligations: identified infrastructure requirements to implement FERC initiatives (such as eligibility criteria for asset related demands); and also provided input on manual changes affecting Host Participant Assigned Meter Reader activities. The Demand Response Working Group provided input on the changes to the FCM manuals relating to the registration, auditing, and verification of Demand Reduction Values for Demand Resources. This Working Group also conducted numerous technical sessions relating to North American Energy Standards Board (NAESB) updates, metering configurations, asset registration scenarios, asset data conversions, overlapping impact studies, customer baselines, performance, and lessons learned.

Reliability Committee

The Reliability Committee is another of the three standing Technical Committees under the NEPOOL arrangements. Like the Markets Committee, the Reliability Committee is chaired by a representative of the ISO, and the members elect a Vice-Chair. In 2010, the members re-elected Mr. William Fowler to his fourth term as Vice-Chair of the Reliability Committee.

With the many proposed improvements and upgrades to the region's transmission **NEPOOL** facilities, the Reliability Committee was busy in 2010 considering and recommending to the ISO and the

Participants Committee numerous changes to the system and rules and standards needed for system operations.

For much of the year the Reliability Committee has been focused on proposals for new rules regarding the calculation of tie benefits. This work will culminate in an ISO filing by the end of 2010 of tie benefits rules changes.

The Reliability Committee held 24 meetings in 2010, and, with input from a variety of task forces and sub-committees such as the Voltage Task Force, the Stability Task Force,

the Transmission Task Force, and the Power Supply Planning Committee, the Reliability Committee provided NEPOOL advisory input to the ISO and recommendations to the Participants Committee on numerous proposed plan applications, revisions to operating and planning procedures, Installed Capacity Requirements, proposed revisions to market rules regarding tie benefits, proposed delists of capacity resources, and several hundred million dollars worth of transmission cost allocation applications.

Transmission Committee

The Transmission Committee is the third standing Technical Committee under the NEPOOL arrangements. Like the other Technical Committees, the Transmission Committee is chaired by a representative of the ISO, and the members elect a Vice-Chair. In 2010, the members re-elected Ms. Dorothy Capra for her second term as Vice-Chair.

The NEPOOL Transmission Committee held 14 meetings and provided advisory

input to the ISO and recommendations to the Participants Committee on compliance with FERC orders regarding eTariff, NAESB requirements, reactive power payments, and the removal of the transmission service price cap.

The Transmission Committee also addressed NEPOOL comments in two important rulemaking proceedings regarding transmission planning and cost allocation and variable energy resources,

the second of which just culminated in a FERC Notice of Proposed Rulemaking that will result in the need for further input from the Transmission Committee in 2011.

In addition, the Transmission Committee provided recommendations on proposed Tariff amendments regarding capacity ratings and interconnection-related service.

Budget and Finance Subcommittee

The Budget and Finance Subcommittee spent much of its time in 2010 working with the ISO on a major overhaul of the ISO's Financial Assurance and Billing Policies, particularly as they relate to the use of unsecured credit.

The Subcommittee, which was chaired by Mr. Joel S. Gordon, met 10 times in 2010.

The changes worked through the Subcommittee and approved by the FERC (some changes were not approved by the FERC and were subsequently modified in light of the FERC's direction) include: (i) providing for twice-weekly, rather than weekly, settlement for certain charges; (ii)

eliminating the use of unsecured credit for FTR transactions; (iii) reallocating the costs of defaults where unsecured credit is used; (iv) segregating the billing and collateralization of transmission charges from other ISO charges; and (v) improving the quality of security that is provided pursuant to the Policies. Those changes are to become effective on January 26, 2011.

The Budget and Finance Subcommittee has also actively participated in the FERC's rulemaking regarding credit reform in organized wholesale electric markets. FERC's final rule in that proceeding became effective on November 26, 2010,

and is designed to reduce both the risk and the cost of default shared among market participants. The final rule incorporates suggestions and concerns articulated by NEPOOL and other parties in the proceeding. The Budget and Finance Subcommittee will work with the ISO to make further changes to the Financial Assurance Policy as required by that rule, with a June 30, 2011 deadline to file those changes.

The Budget and Finance Subcommittee has recommended the following NEPOOL budget for 2011 (with 2010 budget forecast figures included for comparison) (\$000):

	2011 PROPOSED BUDGET	2010 APPROVED BUDGET	2010 CURRENT FORECAST
Operating Expenses	\$6,283	\$6,032	\$5,730
Revenue	(\$3,500)	(\$2,999)	(\$3,606)
Net Participant Expenses	\$2,783	\$3,033	\$2,124



The region has been presented with many choices in its travel to cleaner generation, but has remained constant so far in its quest for greater renewable generation. The American Recovery and Reinvestment Act reflected a federal commitment to renewable generation and the New England states have also passed many of their own statutes such as the regional greenhouse gas initiative and increasingly aggressive renewable portfolio standards (RPS) to encourage renewable generation over carbon-emitting generation sources. These programs have ranged in size from the smallest residential programs such as solar water heater programs for households to large utility-scale renewable energy projects such as Cape Wind, which is poised to be the first off-shore wind project in the nation.

Renewable energy in New England, however, finds itself at a particularly challenging crossroads at this time. While there are active policies, public sentiment and project development favoring renewable energy, there is great uncertainty over the future. New England currently has more capacity than its immediate need and the region's single largest generation fuel

source, natural gas, is at low prices that reflect the abundant supply of gas available in the eastern portion of the country due to the increased development of shale gas. As a result, the cost of renewable energy is high relative to the current market prices for power, which is largely dependent on natural gas prices. Proposed transmission lines from Canada can have a material impact on the market, but the installation timeframe and costs of such lines are uncertain. There are questions over whether power from outside New England will meet RPS satisfaction, and the answer to that question can profoundly impact REC pricing. A recent law suit in Massachusetts challenging the constitutionality of Massachusetts statutes seeking to favor indigenous renewable generation over imports into the commonwealth add further uncertainty to the validity of statespecific renewable energy programs.

NEPOOL provides a constant and reliable means of ensuring that the region's market participants have the information needed to navigate the path to an increasingly clean supply of energy for the region.

GIS Working Group

The NEPOOL Generation Information System (GIS) creates and manages certificates electronic representing the fuel source, emissions and other attributes of all the power settled in the ISO's market settlement system, as well as attributes for certain behind-themeter generators that are not settled in the ISO system and certain renewable generators that import power into New England. These certificates form the basis for retail bill disclosures, renewable and alternative energy portfolio standard compliance, environmental trading and investment incentives in the New England states. The GIS is owned by NEPOOL and is operated and administered by APX, Inc.

The GIS Operating Rules Working Group, which reports to the Markets Committee, addresses changes to the GIS, including the Operating Rules governing the GIS.

In 2010, the GIS Operating Rules Working Group, which is chaired by Mr. Dennis J. Duffy, met four times and developed a number of changes to the **GIS Operating Rules, which the Markets** Committee considered and ultimately **supported.** These changes addressed: the implementation of the Massachusetts Department of Energy Resources' Solar Credit Clearinghouse program; (2) the availability of an optional independent third party account

management service; (3) the creation of a report identifying voluntary GIS Certificate transactions; (4) the provision of additional information on the GIS bulletin board; (5) the inclusion of additional information in the GIS' publicly available reports; (6) the addition of Maine's "community based renewable energy" as a Certificate attribute; and (7) the creation of a publiclyavailable report showing aggregate data relating to the transfers of GIS Certificates.

The GIS now has 447 active accounts, with 74 of those accounts added in 2010. In addition, 1,003 approved generators have registered in the GIS, with 96 new generators joining in 2010. The GIS has created and managed over 140,028,520 Certificates from the third quarter of 2009 through the second quarter of 2010, and over 9,641,709 Renewable Certificates were created during the first and second quarters of 2010.

Membership Subcommittee

The level of Membership Subcommittee activity remained high during 2010, supporting and facilitating the opportunity for interested entities to join NEPOOL.

The Subcommittee, chaired by Mr. Michael J. Lynch, met 17 times to review, consider, and approve, pursuant to the authority delegated to it by the

Participants Committee, a continuous flow of applications for NEPOOL membership and requests to terminate Participant status. The Subcommittee approved over 60 entities for membership in NEPOOL and termination of the Participant status for 23 entities.

addition. the Membership In **Subcommittee** considered developed recommendations to establish and refine the requirements that permit membership by entities who are primarily engaged in the wholesale sale of natural gas, and rules for addressing the voting rights of certain government entities.

NEPOOL Audit Management Subcommittee

The NEPOOL Audit Management Subcommittee (NAMS) was resurrected in early 2010 to help determine whether NEPOOL should perform an operations audit of the ISO or otherwise review the ISO audit process. The Participants have the right under the Participants Agreement to perform such an audit if they so choose every three years.

NAMS members include representatives from each of NEPOOL's six sectors, and Mr. Fernando P. Desilva was appointed as the Chairman of this Subcommittee. After meeting with members of the ISO Audit Division, NAMS recommended that the Participants Committee retain a consultant, Mr. William Dunn, to review ISO audit results and provided input into certain audit processes. After entering into a consulting agreement

with the Participants Committee, Mr. Dunn began reviewing the control room audit results in July 2010, followed by a review of the ISO SAS70 audit process. As reported to the Participants Committee at its November meeting, Mr. Dunn will complete his review in early 2011, after which NAMS will provide a report with recommendations for next steps, if any, to the Participants Committee.

Review Board and Review Board Liaison Committee

The Review Board is an independent, fivemember board tasked with considering any appeals by NEPOOL members of NEPOOL's actions or failures to act. The Board is required to act on appeals within 35 business days. In 2010, the following members served on the Board:

Jon (Jack) Lotis (Chair)

Jay Siegel

Jacob Feinstein

Joseph Petrowski*

William Museler

In 2010, the Participants Committee came to a crossroads with respect to the future Review Board arrangements when in May the term of Jack Lotis expired.

Following concerted efforts by a newly constituted Review Board Working Group, the Participants Committee, by consensus, approved in November a proposal to reduce the size of the Review Board to three members beginning in the third quarter of 2011.

In addition, the proposal included provisions intended to minimize the risk and duration of Board vacancies and to establish budgetary parameters for the Board over a five-year period during which these revised arrangements are

intended not to be changed without broad consensus of the Participants Committee.

The Review Board Liaison Committee, chaired by Mr. Thomas Kaslow, met with the Board three times during 2010.

During those meetings, the Liaison Committee apprised the Review Board generally of NEPOOL matters, supporting the Board's need to be prepared to expeditiously address matters that may come before it, addressed the issues raised by the expiration and renewal of Mr. Lotis' term, and discussed and received the Board's input on the proposed changes to the Review Board arrangements discussed above.



Over the past decade, the region has traveled far down the road of market evolution, including passage through the implementation of standard market design, the development of the Forward Reserve Market and the optimization of its energy and reserves markets, and, in 2006, the initiation of the Forward Capacity Market. All of this evolution has been designed to enhance the competitiveness of the overall marketplace, while helping to ensure that the region procures the level of resources needed for the reliable operation of the grid.

The travels through market evolution continued in 2010, although progress on two key issues now awaits direction from the FERC. This year witnessed both the inaugural FCM Capacity Commitment Period and the heavily contested filing of major market refinements to FCM. Much of the early year was spent discussing the future of

the FCM, which produced a contested ISO filing and three rounds of briefs over the future of our capacity markets. Also, after having spent months exploring alternatives for the future treatment of priceresponsive demand, NEPOOL stopped in its tracks to await direction from the FERC at the very least on the levels of compensation appropriate for such resources. NEPOOL members now stand still at the crossroads awaiting direction from the FERC on capacity market pricing in New England, how New England resources generation and demand - will be compensated, and more generally whether and to what extent various resources will be compensated the same or differently. Once that direction is provided, NEPOOL is well-positioned to help the region and its stakeholders travel in the coming year the path to be directed by the FERC.

Legal Proceedings & Appeals

FERC review and acceptance of proposed changes to New England's regional arrangements is a necessary prerequisite to the implementation of those changes. In 2010, there were more than 140 active FERC proceedings involving regional New England matters, marked by a continuing focus on the implementation and administration of New England's Forward Capacity Market, enhancements to the financial assurance arrangements, resolution of the capacity import proceedings, and other market issues and improvements.

2010's legal proceedings highlight that, working together through the NEPOOL forum, the path to consensus is the road most often travelled, reducing the level of contested regulatory involvement, with most proposals for Market Rule and other Tariff changes enjoying the joint support of NEPOOL and the ISO, and where applicable, transmission owners and others with affected filing rights. Where there were detours due to unresolved and contested issues, many of the detours were limited as a result of the input and feedback compelled by the regimen of the Participant Processes. The FERC continued to insist that the route to its action on matters run through the Participant Processes, deferring action in a number of proceedings pending discussion and consideration in the NEPOOL forum.

Of the over 140 active legal proceedings in 2010:

88 were resolved entirely within the **Participant Processes**

20 were contested but resolved through paper hearings

4 were resolved through or are in ongoing hearings or settlement proceedings

11 were proceedings initiated by periodic reporting requirements

20 were administrative and rulemaking proceedings

NEPOOL counsel summarizes members each month the legal proceedings relating to New England matters and developments in those proceedings for the prior month. A full listing of the legal proceedings that were active in 2010 is included at pages 21 to 23 of this Annual Report.

Appeals

US Supreme Court

Docket	Appellant(s)	DC Circuit and FERC Dockets Appealed
08-674	MPUC; CT AG/ MA AG	Decided Jan 13, 2010 Public Interest Standard applies to contracting and non-contracting parties "Contract Rates" issues Remanded to DC Circuit (06-1403, 06-1427, 07- 1193) (ER03-563; ER06-1465)
09-277	CT DPUC et al.	Petition for writ of certiorari denied Jan 11, 2010 ICR Proceedings (07-1375, 07-1460, 08- 1175) (ER07-365, ER07-655, ER05-718)

US Court of Appeals for the DC Circuit

Docket	Appellant(s)	Order Appealed
06-1403 et al.	MPUC; CT AG/MA AG	FCM Settlement (ER03-563; ER06-1465)
08-1199	Public Parties	RTO ROE Proceedings (ER04-157-004 and -006)
09-1039	CT DPUC/CT AG	ROE Incentives for UI Bethel-Norwalk Upgrade Costs (ER07-653)
09-1040	CT DPUC et al.	ROE Incentives for NU M-N Project (ER08-966)
09-1220	CT AG, CT OCC	2009 ISO Administrative Costs Recovery (ER09-197)
09-1231	Massachusetts Public Systems	SEMA Cost Allocation (MPS LSCPR Complaint)
09-1320	Brookfield	ICAP Import Contract Complaints (EL09-48-001)
10-1103	PSEG	FCA1 Results (ER08-633)
10-1104	CT AG, CT OCC	2010 ISO Revenue Requirement (ER10-154)
10-1251	NEPGA	FCM Re-Design and Related Complaints (ER10-787; EL10-50; EL10-57)

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ZZ10-4	Quarterly Markets Reports - 2009 Q3-Q4;	FI 10 C7	Transmission Cost Recovery
	2010 Q1-Q2	EL10-67	UI Declaratory Order – Sales to Elm Electric Coop
Membership Filin	σe	PL10-1; PL10-2	Transparency of Energy Market
ER10-517	January 2010 Membership Filing	1 110 1,1 110 2	Enforcement Process
ER10-684	February 2010 Membership Filing	PL10-4	FERC Penalty Guidelines
ER10-799	March 2010 Membership Filing	QM10-4	PSNH Application to Terminate Mandatory
ER10-972	April 2010 Membership Filing	• •	Purchase Obligation from QFs > 5MW
ER10-1146	May 2010 Membership Filing	TS11-1	NSTAR Request for Exemption/ Waiver of
ER10-1364	June 2010 Membership Filing		Transmission Standards of Conduct
ER10-1650	July 2010 Membership Filing		
ER10-2084	August 2010 Membership Filing		
ER10-2512	September 2010 Membership Filing		

2010 NEW ENGLAND POWER POOL 23 *As of December 1, 2010.

NEPOOL Participants*

511 Plaza, LP 511 Plaza Energy, LLC AB Energy NE Pty. Ltd Acushnet Company

Advanced Power Services (NA) Inc. Algonquin Energy Services Inc

Ameresco CT LLC Ameresco DR LLC

American PowerNet Management, LP Ampersand Energy Partners LLC

ANP Funding I, LLC Ansonia Generation, LLC Arctos Capital LLC

Ashburnham Municipal Light Plant Associated Industries of Massachusetts

Athens Energy LLC Backyard Farms, LLC Backyard Farms Energy, LLC Bangor Hydro-Electric Company

Bank of America N A Barclays Bank PLC Beacon Power Corporation Bear Swamp Power Company LLC

Belmont Municipal Light Department Berkshire Power Company, LLC BG Energy Merchants, LLC

BJ Energy, LLC Black Bear HVWG, LLC Black Bear Hydro Partners, LLC Black Oak Energy, LLC Blackstone Hydro, Inc. BlueStar Energy Services, Inc. BNP Paribas Energy Trading GP

Boralex Stratton Energy Inc. Boston Generating, LLC

Boylston Municipal Light Department

BP Energy Company

Braintree Electric Light Department Bridgeport Fuel Cell Park, LLC Brookfield Energy Marketing Inc. Brookfield Energy Marketing LP

Brookfield Renewable Energy Marketing US LLC

Burlington Electric Department Caithness New England Services Company

Calpine Energy Services, LP Cambridge Energy Alliance, Inc.

Cape Light Compact Cargill Power Markets, LLC Centaurus Energy Master Fund, L.P. Central Maine Power Company Central Vermont Public Service Centre Lane Trading Limited CHI Power Marketing, Inc. Chicopee Municipal Lighting Plant

Choice Energy Cianbro Companies, The Cianbro Energy, LLC CinCap V, LLC Cinergy Services, Inc.

Citadel Energy Investments Ltd.

Citigroup Energy Inc. Clearview Flectric Inc.

CMS Marketing Services and Trading Commonwealth of Massachusetts (Division of

Capital Asset Management) Community Power & Utility LLC Competitive Energy Services, LLC Competitive Power Ventures, Inc.

Comverge, Inc.

Concord Municipal Light Plant Concord Steam Corporation Conectiv Energy Supply Inc. Connecticut Central Energy, LLC Connecticut Clean Energy Fund Connecticut Jet Power LLC

Connecticut Light and Power Company, The Connecticut Municipal Electric Energy Cooperative

Connecticut, Office of Consumer Counsel Connecticut Resources Recovery Authority

Conservation Law Foundation Conservation Services Group, Inc. Consolidated Edison Co. of New York, Inc. Consolidated Edison Development, Inc. Consolidated Edison Energy, Inc. Consolidated Edison Solutions, Inc. Constellation Energy Commodities Group, Inc.

Constellation NewEnergy, Inc. Corinth Energy LLC Corinth Wood Pellets, LLC Covanta Energy Marketing, LLC Covanta Haverhill Associates, LP Covanta Maine LLC

Covanta Projects of Wallingford, LP CP Energy Marketing (US) Inc.

CPower, Inc.

Credit Suisse Energy LLC Cross-Sound Cable Company, LLC Danvers Electric Division Dartmouth Power Associates LP

DB Energy Trading, LLC DC Energy, LLC

Dennis Beverage Company, Inc.

Dennis Energy, Inc. Devon Power LLC Devonshire Energy LLC DFC ERG CT, LLC DFC-ERG Milford, LLC

Dighton Power Associates Limited Partnership

Dighton Power, LLC Direct Energy Business, LLC Discount Power, Inc.

Dominion Energy Marketing, Inc. Dominion Nuclear Connecticut, Inc.

Dominion Retail, Inc.

DownEast Power Company, LLC

Dragon Fnergy LLC

Dragon Products Company LLC DTE Energy Trading, Inc.

Duke Energy Commercial Enterprises, Inc.

Duke Energy Ohio, Inc. Dynegy Marketing and Trade LLC Dynegy Power Marketing, Inc. East Avenue Energy LLC

Easy Energy of Massachusetts, LLC

ECO Industries, LLC

EDF Trading North America, LLC Edison Mission Marketing & Trading, Inc.

eKapital Investments LLC Electricity Maine, LLC Elektrisola, Inc.

Emera Energy Services, Inc.

Emera Energy Services Subsidiary No. 1 LLC Emera Energy Services Subsidiary No. 2 LLC Emera Energy Services Subsidiary No. 3 LLC Emera Energy Services Subsidiary No. 4 LLC Emera Energy Services Subsidiary No. 5 LLC Emera Energy U.S. Subsidiary No. 1 Inc. Emera Energy U.S. Subsidiary No. 2 Inc.

EMI Power Systems, LLC Enbala Power Networks Inc. Endure Energy, LLC Energy America, LLC

Energy Curtailment Specialists, Inc. Energy Management, Inc. Energy New England LLC Fnergy Services Group, Inc.

EnerNOC Inc. Energy Federation Inc. Energy Plus Holdings LLC

Entergy Nuclear Power Marketing LLC

EnvaPower, Inc.

EquiPower Resources Management, LLC ESI Northeast Energy GP, Inc. ESPI New England Inc. Evergreen Wind Power, LLC Evergreen Wind Power III, LLC Evergreen Wind Power V, LLC Exelon Generation Company, LLC Exelon New Boston, LLC

Exelon New England Holdings, LLC

Fairchild Energy, LLC First Commodities Ltd. FirstLight Hydro Generating Company FirstLight Power Resources Management, LLC

First Point Power LLC First Wind Energy, LLC First Wind Energy Marketing, LLC

Fitchburg Gas and Electric Light Company

Food City, Inc.

FPL Energy Maine Hydro, LLC FPL Energy Mason, LLC FPL Energy Wyman IV, LLC FPL Energy Wyman, LLC Franklin Power LLC Gallop Power Greenville, LLC

Galt Power Inc.

Garland Manufacturing Company Garland Power Company Gas Recovery Systems, LLC GDF Suez Energy Marketing NA, Inc. GDF Suez Energy Resources, NA, Inc.

GenConn Energy LLC

Georgetown Municipal Light Department Glacial Energy of New England, Inc. Granite Reliable Power, LLC Granite Ridge Energy, LLC Granite State Electric Company Great Bay Power Marketing, Inc. Green Berkshires Inc. Green Mountain Power Groton Electric Light Department Groveland Electric Light Department Gulf Oil Limited Partnership H.Q. Energy Services (U.S.) Inc. Hammond Belgrade Energy LLC Hammond Lumber Company

Hannaford Bros. Co. Hannaford Energy, LLC Hardwood Products Company Hardwood Energy LLC Harvard Dedicated Energy Limited

Hampshire Council of Governments

Hess Corporation Hexis Energy Trading LLC Highland Wind LLC

Hingham Municipal Lighting Plant Holden Municipal Light Department Holyoke Gas & Electric Department

HOP Energy, LLC Horizon Power and Light LLC Hudson Energy Services, LLC Hudson Light and Power Department Hull Municipal Lighting Plant Iberdrola Renewables, Inc. Indeck Energy-Alexandria, LLC

Industrial Energy Consumer Group

Industrial Power Services Corporation Integrys Energy Services, Inc.

IPA Charles, LLC IPA Mill, LLC

Ipswich Municipal Light Department

J. Aron & Company
J.F. Gray & Associates, LLC

J.P. Morgan Ventures Energy Corporation

Jump Power LLC
Just Energy (U.S.) Corp.
Katahdin Paper Company LLC
Katahdin Paper Energy LLC
Kennebec River Energy, LLC
KeyTex Energy LLC
Kimberly-Clark Corporation
Kleen Energy Systems, LLC
Koch Supply & Trading, LP

LaBree's, Inc.
LaBree's Energy, LLC
Laidlaw Berlin Biopower, LLC
Lake Road Generating Company, L.P.

Lavalley Energy LLC Lavalley Lumber Co.

LDH Energy Funds Trading, Ltd. Liberty Power Delaware LLC Liberty Power Holdings, LLC Lincoln Paper and Tissue, Inc. Linde Energy Services, Inc.

Littleton (MA) Electric Light Department Littleton (NH) Water and Light Department Long Island Lighting Company d/b/a LIPA

Long Island Lighting Comp Longfellow Wind, LLC

Louis Dreyfus Energy Services L.P. Luminescent Systems, Inc. Macquarie Energy, LLC Madison Electric Works MAG Energy Solutions, Inc.

Maine Health & Higher Educational Facilities

Authority

Maine Public Service Company

Maine Skiing, Inc.

Maine Woods Pellet Company LLC Manchester Methane, LLC

Mansfield Municipal Electric Department Marblehead Municipal Light Department

Marden's. Inc.

Massachusetts, Office of the Attorney General Massachusetts Bay Transportation Authority Massachusetts Development Finance Agency

Massachusetts Electric Company

Massachusetts Municipal Wholesale Electric

Company

Massachusetts Port Authority

MASSPOWER MATEP LLC

Mead Oxford Corporation
Merchants Plaza, LLC
Merchants Plaza Energy, LLC
Mercuria Energy America, Inc.
Merrill Lynch Commodities, Inc.
Merrimac Municipal Light Department
Middleborough Gas and Electric Department
Middleton Municipal Electric Department

Middletown Power LLC Milford Power Company, LLC Milford Power Limited Partnership Millennium Power Partners, LP Miller Hydro Group, Inc. Mint Energy, LLC

Mirant Canal, LLC
Mirant Energy Trading, LLC
Mirant Kendall, LLC
Montville Power LLC

Morgan Stanley Capital Group, Inc.

MxEnergy Electric Inc.

NAEA Energy Massachusetts, LLC
NAEA Newington Energy, LLC
Narragansett Electric Company
NASDAQ OMX Commodities Clearing -

Delivery LLC Nationwide Energy, LLC

New Brunswick Power Generation Corporation
New England Confectionery Company Inc.
New England Independent Transmission

Company, LLC

New England Power Company

New Hampshire Industries, Inc.

New England Wire Technologies Corporation New Hampshire Electric Cooperative, Inc.

New Hampshire Office of Consumer Advocate

New Hampshire Transmission, LLC New York State Electric & Gas, Inc. NextEra Energy Power Marketing, LLC.

NextEra Energy Maine, Inc. NextEra Energy Resources, LLC NextEra Energy Seabrook LLC

NextEra Energy Services Massachusetts, LLC

Noble Americas Gas & Power Corp.

Noble Environmental Power, LLC

North American Power and Gas, LLC

North American Power Partners LLC

North Attleborough Electric Department

Norwalk Power LLC

Norwood Municipal Light Department

Northern States Power Company

NRG Power Marketing, LLC
NSTAR Electric Company
Number Nine Wind Farm LLC
NYSEG Solutions, Inc.
Ontario Power Generation Inc.
Open Book Energy, LLC

Order of St. Benedict of New Hampshire, d/b/a St.

Anselm College
PalletOne Energy LLC
PalletOne of Maine
Palmco Power CT, LLC
Parkview Adventist Medical Center
Parkview AMC Energy, LLC

Patriot Partnership LLC
Paxton Municipal Light Department
Pawtucket Power Holding Company

Pascoag Utility District

Peabody Municipal Light Plant Pepco Energy Services, Inc. PER Development, LLC

PER Development, LLC Pinpoint Power, LLC Plainfield Renewable Energy, LLC Power Bidding Strategies, LLC

Powerex Corp.
PowerOptions, Inc.
PPL EnergyPlus Co.
PPL Maine, LLC

PPL Wallingford Energy, LLC

Praxair, Inc.

Princeton Municipal Light Department PSEG Energy Resources & Trade LLC

Public Power, LLC

Public Service Company of New Hampshire

Putnam Hydropower, Inc. Quality Egg of New England, LLC Rainbow Energy Marketing Corporation

RBC Energy Services LP
Reading Municipal Light Plant
Record Hill Wind LLC
Reliable Power, LLC
REP Energy LLC
ResCom Energy LLC

Ridgewood Rhode Island Generation, LLC

RJF – Morin Brick LLC
RJF – Morin Energy LLC
Robbins Energy LLC
Robbins Lumber Inc.
Rocky Gorge Corporation
Rowley Municipal Light Plant
Royal Bank of Canada
Rumford Power Associates LP
Saracen Energy East LLC
Saracen Power LLC

Saracen Energy Power Trading LLC

Select Energy Inc.
Sempra Energy Solutions
Sempra Energy Trading Corp.
Seneca Energy II, LLC
SESCO Enterprises, LLC

Shell Energy North America (US) L.P. Shipyard Brewing Co., LLC

Shipyard Energy LLC

Shrewsbury's Electric Light Department

SIG Energy, LLLP SJH Energy LLC Solios Power, LLC Somerset Power LLC

South Hadley Electric Light Department South Jersey Energy Company South Jersey Energy Solutions, LLC

Spark Energy, LP

St. Joseph Health Services of Rhode Island

Starion Energy, Inc. StatArb Investment, LLC

Sterling Municipal Electric Light Department

Stetson Wind II, LLC
Stowe Electric Department
Summit Hydropower, Inc.
Swift River Trading Company LLC
Taunton Municipal Lighting Plant

TCPL Power Ltd.

Templeton Municipal Lighting Plant

The Energy Consortium

The Energy Council of Rhode Island

Tiverton Power Associates Limited Partnership Topsham Hydro Partners Limited Partnership

Towantic Energy, LLC

Town of New Shoreham, Rhode Island TransAlta Energy Marketing (U.S.) Inc.

TransCanada Energy Ltd.
TransCanada Power Marketing Ltd.

Turner Energy LLC

Twin Cities Energy, LLC
Twin Cities Power, LLC

UBS AG, acting through its London Branch
Union of Concerned Scientists, Inc.
Union Leader Corporation
United Illuminating Company, The
Unitil Energy Systems, Inc.
UNITIL Power Corp.

University of Massachusetts at Amherst

University of Rhode Island

University System of New Hampshire

Utility Services, Inc. VCharge Inc.

Velocity American Energy Master Fund I, LP

Verde Energy USA, Inc.
Vermont Electric Cooperative
Vermont Electric Power Company, Inc.
Vermont Energy Investment Corporation

Vermont Marble Company

Vermont Public Power Supply Authority

Vermont Transco LLC Vermont Wind

Vermont Yankee Nuclear Power Corporation

Verso Maine Energy, LLC Viridian Energy, Inc. Viridity Energy, Inc. Vitol Inc.

Wakefield Municipal Gas and Light Department

Waterbury Generation LLC Waterside Power, LLC

Watertown Renewable Power, LLC Wellesley Municipal Light Plant West Boylston Municipal Lighting Plant

The Westerly Hospital

Westerly Hospital Energy Company, LLC Western Massachusetts Electric Company Westfield Gas & Electric Light Department

West Oaks Energy NY/NE, LP WFM Intermediary New England, LLC Wheelabrator Bridgeport, LP Wheelabrator Claremont Company, L.P. Wheelabrator North Andover, Inc.

Wolfeboro Municipal Electric Department WM Renewable Energy, LLC

Whole Foods Market Group, Inc.

Z-TECH, LLC

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*As of December 1, 2010. 2010 NEW ENGLAND POWER POOL 25



Operative Documents

Second Restated NEPOOL Agreement (2d RNA)

http://www.iso-ne.com/regulatory/restatd_nepool_agree/index.html

Participants Agreement (PA)

http://www.iso-ne.com/regulatory/part_agree/index.html

Market Participant Service Agreement (MPSA)

http://www.iso-ne.com/regulatory/tariff/attach_a/index.html

ISO Tariff (Tariff)

http://www.iso-ne.com/regulatory/tariff/index.html

Manuals

http://www.iso-ne.com/rules_proceds/isone_mnls/index.html

Operating Procedures (OPs)

http://www.iso-ne.com/rules_proceds/operating/isone/index.html

Planning Procedures (PPs)

http://www.iso-ne.com/rules_proceds/isone_plan/index.html

Transmission Owners Agreement (TOA)

http://www.iso-ne.com/regulatory/toa/index.

Phase I/II HVDC Transmission Operating Agreement (HVDC TOA)

http://www.iso-ne.com/regulatory/toa/hvdc_toa.pdf

Phase I/II HVDC -TF Transmission Service Administration Agreement (TSAA)

http://www.iso-ne.com/regulatory/toa/phase_I-II_hvdc-tf-_tsaa.pdf

Asset Owners Agreement (AOA)

http://www.iso-ne.com/regulatory/co_agree/index.html

Highgate Interconnection Operators Agreement

http://www.iso-ne.com/regulatory/co_agree/index.html

New Brunswick Coordination Agreement

http://www.iso-ne.com/regulatory/tariff/attach_f/index.html

NYISO Coordination Agreement

http://www.iso-ne.com/regulatory/tariff/attach_f/index.html

Interregional Coordination and Seams Issue Resolution Agreement

http://www.iso-ne.com/regulatory/ferc/filings/2004/jun/rt04-2-002_6-22-04_90day_rto_compliance.pdf

Generation Information System (GIS) Operating Rules

http://www.nepoolgis.com/

Review Board Rules of Procedure and Code of Conduct and Ethics Policy

http://www.iso-ne.com/committees/comm_wkgrps/prtcpnts_comm/rvwbrd/prps/index.html

Memorandum of Understanding Among ISO, NEPOOL, and NESCOE

http://www.iso-ne.com/regulatory/part_agree/index.html

Interconnection Operators Agreement (IOA)

http://www.iso-ne.com/regulatory/co_agree/index.html

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Ray Tuohey Legal Assistant (860) 275-0109 rvtuohey@daypitney.com





